



**The University of North Carolina at Charlotte  
Board of Trustees Retreat**

August 3, 2023  
9:30 am – 4:00 pm  
Bioinformatics 217

**Agenda**

The Board Chair will state the following at the beginning of each meeting: *In accordance with the State Government Ethics Act (Chapter 138A of the N.C. General Statutes), I remind all members of the Board of Trustees of their duty to avoid conflicts of interest and appearances of conflicts of interest. If you are aware or become aware of a conflict of interest or any item that may create the appearance of a conflict of interest, please notify me immediately.*

**Call to Order**

*Dennis Bunker, Chair*

**Welcome and Announcements**

*Dennis Bunker, Chair*

**Overview of Agenda**

*Sharon Gaber, Chancellor*

**Enrollment Forecast**

*Dawn Fortin Mattoon, Ruffalo Noel Levitz  
Claire Kirby, Associate Provost of Enrollment Management*

**Strategic Focus**

Progress and Updates  
2023-24 Strategic Priorities

*Sharon Gaber, Chancellor*

Discussion - Strategies/Actions for BOT to Support Strategic Plan

*Board of Trustees*

**Lunch**

**Becoming a Top Tier Research University**

*John Daniels, Interim Vice Chancellor for Research*

Discussion - Strategies/Actions for BOT to Support Research  
*Board of Trustees*

**Approval of University Policy 314, Centers and Institutes**

*John Daniels, Interim Vice Chancellor for Research*

**Year-End Review**

*Mike Hill, Director of Athletics*

Discussion – Strategies/Actions for BOT to Support Athletics  
*Board of Trustees*

**Convene in Closed Session**

*Dennis Bunker, Chair*

- a. Pursuant to N.C.G.S §143-318.11 (a)(6), To consider the qualifications, competence, performance, character, fitness, conditions of appointment, or conditions of initial employment of an individual, public officer or employee, or prospective public officer or employee.

**Employment Contract Amendments**

*Mike Hill, Director of Athletics*

**Resume in Open Session**

*Dennis Bunker, Chair*

**Board Reflections**

*Dennis Bunker, Chair*

Members of the Board of Trustees

Dennis N. Bunker III, Chair

John A. Bailey

Geoff D. Gray

Wendy J. Grubbs

Christine P. Katziff

J. Brett Keeter

Hugh L. McColl

I. Tife Olusesi

Fred W. Klein Jr.

Michael J. Smith

Sasha J. Weintraub

Dontá L. Wilson

Teross W. Young Jr.