



**The University of North Carolina at Charlotte  
Board of Trustees**

**Audit, Compliance, and Enterprise Risk Management Committee Meeting**

Thursday, February 15, 2024, 8:00 – 8:50 a.m.  
Popp Martin Student Union, Room, Room ABDE

**Open Session**

Committee Members in Attendance

Sasha Weintraub, Chair  
Christine Katziff, Vice Chair  
Brett Keeter  
Teross Young, Jr.  
Dennis Bunker III, *ex officio*

Staff/Guests in Attendance (including via Zoom)

Sharon Gaber, Chancellor  
Richard Amon, Vice Chancellor for Business Affairs  
Jesse Beauman, Assistant Vice Chancellor for Enterprise Infrastructure  
Kim Bradley, Chief of Staff and Assistant Secretary to the Board of Trustees  
Anne Brown, Vice Chancellor for Finance  
Michael Carlin, Vice Chancellor for OneIT and Chief Information Security Officer  
Tina Dadio, University Public Records Officer/Paralegal  
Shari Dunn, Senior Executive Assistant to the Chancellor  
Steven Dunham, Chief Risk Officer  
Sarah Edwards, Associate Vice Chancellor for Legal Affairs and Deputy General Counsel  
Amy Hisler, Controller  
Maya Hood, Paralegal  
Jesh Humphrey, Vice Chancellor for Institutional Integrity and General Counsel  
Melva Jenkins, Administration Liaison for University Governance  
Anna Parks, Executive Assistant to the Chief of Staff  
Michelle Reinken, Assistant Vice Chancellor for Civil Rights and Title IX/Title IX Coordinator  
Tarveras Rogers, IT Auditor, Certified Information Systems Auditor  
Zach Rogers, Financial Audit Manager, Office of State Auditor, *Via Zoom*  
Brenda Shue, Business Officer  
Darin Spease, Deputy Athletics Director  
Jennifer Troyer, Provost and Vice Chancellor for Academic Affairs  
Jennifer Walker, Chief Audit Officer  
Kevin Vehar, Internal Audit Manager  
Greg Verret, Director of Treasury Services

### Technical Support Staff

Brian Black, Digital Media Communications - Videographer/Editor

Brad Bowen, Manager, Digital Media Communications

Harrison Hieb, Digital Media Communications, Cinematographer/ Videographer

Adrian Jelley, OneIT, Technology Analyst

Casey LeBlanc, OneIT, Technology Support Analyst

Marcus Pena, Emerging Media Communications, Remote Technician

Stephen Snipes, Assistant Director, Technical Services, Student Union and Cone Center

Natasha Stracener, Emerging Media Communications, EMC Manager, In-person Technician

Call to Order. Dr. Weintraub called the meeting to order and reminded Committee members of their duty to avoid conflicts of interest and appearances of conflicts of interest under the State Government Ethics Act, and advised Committee members to notify him immediately if anyone should become aware of a conflict of interest or the appearance of a conflict of interest during the meeting. No conflicts were reported.

Approval of Minutes. Dr. Weintraub requested action on the December 7, 2023, Audit, Compliance, and Enterprise Risk Management Committee meeting minutes.

Action. On a motion by Ms. Katziff, seconded by Mr. Bunker, the Committee approved the December 7, 2023, Audit, Compliance, and Enterprise Risk Management Committee minutes.

Report on FY23 External Audits. Mr. Rogers addressed the Committee *via Zoom*. He reported that the Office of the State Auditor completed the FY23 financial statement audit for the University and presented an unmodified (clean) opinion with no findings resulting from that audit. Mr. Rogers noted that the state's audit report was issued on November 9, 2023, and can be found on the State Auditor's website. Mr. Rogers thanked the University team for their continued excellence and cooperation throughout the audit.

Mr. Verret provided an update on the annual financial audits of the associated entities. Mr. Verret informed the Committee that the FY23 financial statement audits for the Foundation, the Athletic Foundation, Charlotte Investment Fund, Inc., and Charlotte Student Legal Services all received unmodified (clean) opinions with no findings.

National Collegiate Athletics Association (NCAA) Agreed-Upon Procedures. Ms. Hisler and Mr. Spease, reported that, as with all National Collegiate Athletics Association (NCAA) member institutions, UNC Charlotte is required to submit financial data detailing operating revenues and expenses related to its intercollegiate athletics program to the NCAA on an annual basis and is subject to "agreed-upon-procedures" performed by an independent accountant. The accountant's report was returned with no major findings for the University.

Internal Audit Update. Ms. Walker provided an update on the FY24 Internal Audit Plan and a summary of internal audit reports issued this period. Ms. Walker indicated that the Internal Audit staff has completed the Annual Code of Ethics Certification disclosing any potential or perceived conflicts of interest. There was one potential conflict reported, which was that one of the internal auditors has a spouse working in security for Housing and Residence Life. The auditor is not

scheduled to work on the Housing and Residence Life audits that are being conducted for FY24, nor will she be scheduled to work on any Housing and Residence Life audits that might be on the FY25 Audit Plan. Ms. Walker also indicated that she will soon be starting the process of developing a risk-based Audit Plan for FY25 and will be emailing the Committee in the next few weeks for their input.

Enterprise Risk Management (ERM) Update. Mr. Dunham provided the ACERM Committee with an updated Key Enterprise Risk Dashboard and an overview of how the institution is managing inflation.

Motion to Convene in Closed Session. Dr. Weintraub called for a motion to convene in closed session.

Action. On a motion by Ms. Katziff, seconded by Mr. Young, the Committee convened in closed session pursuant to the following General Statutes of the State of North Carolina:

- a. *N.C.G.S. §143-318.11(a)(1), to prevent the disclosure of information that is privileged or confidential pursuant to the laws of this State or of the United States, or not considered a public record within the meaning of Chapter 132 of the General Statutes, such privilege or confidential arising under the Family Educational Rights and Privacy Act (20 U.S.C. §1232g) or N.C.G.S. Ch. 126, Art. 7; and*
- b. *N.C.G.S. §143-318.11(a)(3), to consult with and receive advice from counsel; and*
- c. *N.C.G.S. §143-318.11(a)(6), to consider the qualifications, competence, performance, character, fitness, conditions of appointment, or conditions of initial employment of an individual, public officer or employee, prospective public officer or employee.*

Dr. Weintraub excused all attendees except the Committee members, Chancellor Gaber, Dr. Amon, Mr. Beauman, Ms. Bradley, Mr. Bowen (*IT/AV Support*), Dr. Carlin, Ms. Dadio, Ms. Dunn, Mr. Dunham, Ms. Edwards, Mr. Hieb (*IT/AV Support*), Ms. Hood, Mr. Humphrey, Ms. Jenkins, Mr. Muellenbach (*IT/AV Support*), Ms. Parks, Dr. Reinken, Mr. T. Rogers, Mr. Snipes (*IT/AV Support*), Ms. Stracener (*IT/AV Support*), Dr. Troyer, Ms. Walker, Mr. Willis, and Mr. Vehar.

#### **Closed Session**

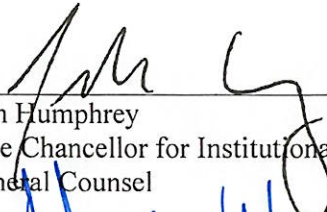
*Closed session minutes are filed in the office of the  
Assistant Secretary to the Board of Trustees.*

#### **Open Session**

Motion to Adjourn. Dr. Weintraub requested a motion to adjourn.

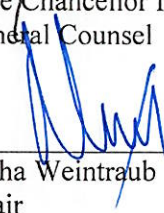
Action. On a motion by Mr. Keeter, seconded by Mr. Young, the meeting was adjourned.

Submitted:

  
\_\_\_\_\_  
Jesh Humphrey  
Vice Chancellor for Institutional Integrity and  
General Counsel

4/30/2024  
\_\_\_\_\_  
Date

Approved:

  
\_\_\_\_\_  
Sasha Weintraub  
Chair  
Audit, Compliance, and Enterprise Risk Management  
Committee

5/1/24  
\_\_\_\_\_  
Date



**The University of North Carolina at Charlotte  
Board of Trustees**

**Executive Committee Meeting**  
Thursday, February 15, 2024, 9:00 – 9:30 a.m.  
*Popp Martin Student Union, Room 340 ABDE*

**Open Session Minutes**

Committee Members in Attendance

Dennis Bunker III, Chair  
John Bailey  
Christine Katziff  
Brett Keeter  
Tife Olusesi  
Sasha Weintraub  
Dontá Wilson  
Teross Young Jr.

Staff/Guests in Attendance

Sharon Gaber, Chancellor  
Rich Amon, Vice Chancellor for Business Affairs  
Kim Bradley, Chief of Staff and Assistant Secretary to the Board  
Anna Clark, Executive Assistant to the Chief of Staff  
Shari Dunn, Senior Executive Assistant to the Chancellor  
Jesh Humphrey, Vice Chancellor for Institutional Integrity and General Counsel  
Melva Jenkins, Administrative Liaison for University Governance  
Ashley Mahoney, Axios Journalist  
Brenda Shue, Business Officer  
Jennifer Troyer, Provost and Vice Chancellor for Academic Affairs

Technical Support Staff

Brian Black, Digital Media Communications – Videographer/Editor  
Brad Bowen, Manager, Digital Media Communications – Video Support  
Harrison Hieb, Digital Media Communications, Cinematographer/Videographer  
Adrian Jelley, OneIT, Technology Analyst  
Casey Leblanc, OneIT, Technology Support Analyst  
Marcus Pena, Emerging Media Communications, Remote Technician  
Stephen Snipes, Assistant Director of Technical Services, Student Union and Cone Center  
Natasha Stracener, Emerging Media Communications, EMC Manager, In-person Technician

Call to Order. Mr. Bunker called the meeting to order and reminded Committee members of their duty to avoid conflicts of interest and appearances of conflicts of interest under the State

Government Ethics Act, in accordance with Chapter 138A of the North Carolina General Statutes, and advised the Committee members to notify him immediately if anyone should become aware of a conflict of interest or the appearance of a conflict of interest during the meeting. No conflicts of interest were reported.

Approval of Minutes. Mr. Bunker requested action on the Executive Committee meeting minutes from December 7, 2023, as distributed.

Action. On a motion by Mr. Wilson, seconded by Ms. Katziff, the Committee unanimously approved the December 7, 2023, meeting minutes.

Chair's Remarks. Mr. Bunker reminded the Committee of the special meeting on February 12, 2024, to vote on the employment contract of Aaron Fearne as the 14<sup>th</sup> men's basketball head coach. The vote to approve was unanimous.

Board Officer Nomination Process. Mr. Bunker advised the Committee that Trustee Young would be convening the Nominating Committee, including Trustees Grubbs and Weintraub, in the coming months to prepare a recommended slate of officers for next year.

Status of Dean Searches. Provost Troyer provided an update on the four dean searches that the University is currently conducting. She reported that she anticipates the new deans starting no later than August.

Motion to Convene in Closed Session. Mr. Bunker requested a motion to convene in closed session pursuant to the following General Statutes of the State of North Carolina:

- a. Pursuant to N.C.G.S. §143-318.11(a)(6), to consider the qualifications, competence, performance, character, fitness, conditions of appointment, or conditions of initial employment of an individual public officer or employee or prospective public officer or employee; and
- b. To prevent the disclosure of information that is privileged or confidential pursuant to the law of this State or of the United States, or not considered a public record within the meaning of Chapter 132 of the General Statutes pursuant to N.C.G.S. §143-318.11 (a)(1);
- c. To prevent the premature disclosure of an honorary degree, scholarship, prize, or similar award pursuant to N.C.G.S. §143-318.11 (a)(2).

Action. On a motion by Mr. Keeter, seconded by Mr. Wilson, the Committee convened in closed session.

Mr. Bunker excused all attendees except trustees, Chancellor Gaber, Ms. Bradley, Ms. Jenkins, and Cabinet members.

### **Closed Session**

*Closed session minutes are filed in the office of the assistant secretary to the Board of Trustees.*

**Open Session**

Adjourn. There being no further business to come before the Committee, Mr. Bunker adjourned the meeting at 9:13 am.

*Submitted:* Kim S. Bradley 4/25/24  
Kim S. Bradley Date  
Assistant Secretary to the Board  
UNC Charlotte Board of Trustees

*Approved:* Dennis N. Bunker III 4/30/24  
Dennis N. Bunker III Date  
Chair  
UNC Charlotte Board of Trustees



**The University of North Carolina at Charlotte  
Board of Trustees**

**Academic and Student Life Committee Meeting**  
Thursday, February 15, 2024, 10:20 a.m. - 11:20 a.m.  
Popp Martin Student Union, Room 340 ABDE

**Minutes**

Committee Members in Attendance

Brett Keeter, Chair  
John Bailey  
Geoff Gray  
Tife Olusesi  
Dennis Bunker III, ex officio

Other Trustees in Attendance

Wendy Grubbs  
Teross Young Jr.

Staff and Faculty in Attendance

Kevin Bailey, Vice Chancellor for Student Affairs  
Kim Bradley, Chief of Staff  
John Daniels, Vice Chancellor for Research  
Betty Doster, Special Assistant to the Chancellor for Constituent Relations  
Shari Dunn, Senior Executive Assistant to the Chancellor  
Sharon Gaber, Chancellor  
Asher Haines, Associate Provost, School of Professional Studies  
Anna Helms, Director of Constituent Relations  
Mike Hill, Director of Athletics  
Ragean Hill, Executive Associate Athletic Director  
Jesh Humphrey, Vice Chancellor for Institutional Integrity and General Counsel  
Melva Jenkins, Administrative Liaison for University Governance  
Anna Parks, Executive Assistant to the Chief of Staff  
Clare Short, Women's Lacrosse Head Coach  
Brenda Shue, Business Officer  
Jennifer Ames Stuart, Clinical Professor of Marketing  
Jennifer Troyer, Provost and Vice Chancellor for Academic Affairs  
Leslie Zenk, Associate Provost and Chief of Staff

Technical Support Staff

Brad Bowen, Manager, Digital Media Communications- Video Support  
Brian Black, Digital Media Communications, Videographer/Editor  
Harrison Hieb, Digital Media Communications, Cinematographer/Videographer



Casey LeBlanc, OneIT, Technology Support Analyst  
Marcus Pena, Emerging Media Communications, Media Production Specialist  
Mark Price, Manager, Desktop Support  
Stephen Snipes, Assistant Director of Technical Services, Student Union and Cone Center  
Natasha Stracener, Emerging Media Communications, EMC Manager, In-person Technician

Call to Order. Mr. Keeter called the meeting to order and reminded members of the Committee of their duty to avoid conflicts of interest and appearances of conflicts under the State Government Ethics Act in accordance with Chapter 138A of the North Carolina General Statutes and advised the Trustees to make him aware of any conflict of interest or any appearance of a conflict of interest with respect to any matters coming before the Committee at any time during the meeting. No conflicts of interest were reported.

Approval of Minutes. Mr. Keeter requested action on the minutes of the December 7, 2023, Academic and Student Life Committee meeting.

Action. On a motion by Mr. Bailey, seconded by Mr. Olusesi, the Committee unanimously approved the December 7, 2023, meeting minutes.

Institutional Neutrality Resolution. The Committee voted to recommend Board approval of a Resolution on Institutional Neutrality. The resolution officially states UNC Charlotte's commitment to the principles outlined.

Action. On a motion by Mr. Gray, seconded by Mr. Bailey, the Committee unanimously approved the Resolution on Institutional Neutrality as presented.


Launching Women's Lacrosse. Ms. Hill and Ms. Short discussed provided an update on the Women's Lacrosse program. Coach Short shared the timeline for launching the new sport and the plan to build a championship program.

Online Students and Lifelong Learners. Mr. Haines shared how UNC Charlotte serves adult students through distance education programs, as well as plans to increase enrollment to help adults upskill and reskill continually throughout their lives in order to keep pace as they navigate their careers.

Other Business. Dr. Bailey updated the Committee on the demand for on-campus housing and the future plans for housing and residential life at the University, including upper class and graduate student housing.

Adjourn. There being no further business before the Committee, Mr. Keeter adjourned the meeting.

Submitted:  4/30/24  
Jennifer Troyer Date  
Provost and Vice Chancellor for Academic Affairs

Approved:  4/30/24  
J. Brett Keeter Date  
Chair  
Academic and Student Life Committee



**The University of North Carolina at Charlotte  
Board of Trustees**

**Advancement and Public Relations Committee Meeting**  
Thursday, February 15, 2024, 9:40 - 10:40 a.m.  
*Popp Martin Student Union, Room 340 I*

**Minutes**

Committee Members in Attendance

Dennis Bunker, Board Chair  
Teross Young Jr., Chair  
Wendy Grubbs, Vice Chair  
Sasha Weintraub  
Dontá Wilson

Trustees in Attendance

John Bailey  
J. Brett Keeter

Staff/Guests in Attendance

Sharon Gaber, Chancellor  
Beth Crigler, Vice Chancellor for University Advancement  
Jay Davis, Senior Director of Executive Communications  
Betty Doster, Special Assistant to the Chancellor for External Relations and Partnerships  
Penny Hawkins, Associate Vice Chancellor of University Development  
Anna Helms, Director of Constituent Relations  
Anna Clark Parks, Executive Assistant to the Chief of Staff  
Laura Sharpe, Executive Director of University Engagement and Events  
Jen Ames Stuart, Associate Vice Chancellor of University Communications

Technical Support Staff

Sean Allred, AISLE – On-Site Support

Call to Order. Mr. Young reminded Committee members of their duty to avoid conflicts of interest and appearances of conflicts of interest in accordance with the State Government Ethics Act, Chapter 138A of the North Carolina General Statutes. He advised committee members to notify him immediately if anyone should become aware of a conflict of interest or any items that may create the appearance of a conflict of interest during the meeting. No conflicts of interest were reported. Mr. Young called the meeting to order.

Approval of Minutes. Mr. Young requested action on the December 7, 2023, Advancement and Public Relations Committee meeting minutes as distributed.

Action. On a motion by Mr. Wilson, seconded by Dr. Weintraub, the Committee unanimously approved the December 7, 2023, meeting minutes.

Fundraising Update. Ms. Hawkins shared that \$13.2 million has been raised to date in FY 2024 and a total of \$186.1 million has been raised towards the University's \$500 million campaign goal. Ms. Hawkins also shared the growth in individual donors, delivered and target proposals, and average gift size. She reported that Niner Nation Gives will take place April 9th through 11th with a goal of \$4.6 million.

Campaign Update. Ms. Crigler provided an update on the status of the campaign along with an overview of the planning timeline. She advised that the next several months will include testing of the case statement and appointment of campaign leadership.

Campaign Names. Dr. Stuart shared a brief video to introduce *For the Love of Charlotte, The Campaign for UNC Charlotte*.

Other Business. Ms. Crigler shared that the Board of Visitors is moving forward. University leadership has been in conversations with prospective members.

Adjourn. There being no other business, Mr. Young adjourned the meeting.

Submitted: Beth Crigler 4/25/24  
Beth Crigler Date  
Vice Chancellor for University Advancement

Approved: Teross Young Jr. 4/30/24  
Teross Young Jr. Date  
Chair  
Advancement and Public Relations Committee



**The University of North Carolina at Charlotte  
Board of Trustees**

**Finance and Physical Properties Committee Meeting**  
Thursday, February 15, 2024, 11:30 a.m. – 12:30 p.m.  
*Popp Martin Student Union, 340 I*

**Open Session Minutes**

Committee Members in Attendance

Christine Katziff, Chair  
John Bailey, Vice Chair  
Larry Shaheen  
Michael Smith  
Dennis Bunker, ex-officio

Staff/Guests in Attendance

Rich Amon, Vice Chancellor Business Affairs  
Sharon Gaber, Chancellor  
Kim Bradley, Chief of Staff  
Anne Brown, Associate Vice Chancellor for Finance  
Betty Doster, Special Assistant to the Chancellor for Constituent Relations  
Katharina Findlater, Business Affairs Operation Manager  
Kathryn Horne, Director of Planning, Design and Construction  
Jesh Humphrey, Vice Chancellor of Institutional Integrity and General Counsel  
Ken Smith, Associate Vice Chancellor for Budget  
Darin Spease, Assistant Athletic Director for Business  
Jennifer Troyer, Provost, and Vice Chancellor for Academic Affairs  
Greg Verret, Director of Treasury Services  
Nelda Tatum, Board and Committee Specialist

Call to Order. Ms. Katziff called the meeting to order and reminded committee members of their duty to avoid conflicts of interest and appearances of conflicts of interest under the State Government Ethics Act, in accordance with Chapter 138A of the North Carolina General Statutes, and advised the committee members to notify her immediately if anyone should become aware of a conflict of interest or the appearance of a conflict of interest during the meeting. No conflicts of interests were reported.

Approval of the Minutes. Ms. Katziff requested approval of the December 7, 2023, minutes of the

Finance and Physical Properties Committee (FPPC).

Action: On a motion by Mr. Smith, seconded by Mr. Bailey, the Committee unanimously approved the minutes for the December 7, 2023, meeting.

UNC Charlotte Budget Update. Mr. Smith provided an update of the operations budget as of December 2023, which showed the University operating budgets compared to the year-to-date actuals for the general funds, housing, athletics, parking, and dining. Mr. Smith reported that all budgets are in positive standing.

Financial Ratios and Scorecard. r. Verret shared a report on financial ratios and the Moody's scorecard results for the University that were based on the fiscal year 2023 audited financial statements. He noted these indicators are used to evaluate the University's overall financial health and performance over time and show the University has a positive financial position.

Requests for Increase in Capital Project Authorization

*McEniry Repairs to Electrical Plumbing and HVAC.* Dr. Amon stated this project was originally funded and approved by the state, but construction bids exceeded the available funds due to escalation in construction costs. Additional funding is requested to complete the project.

Action: On a motion by Mr. Bailey, seconded by Mr. Smith, the Committee voted to recommend the Board approve a \$750,000 increase in the authorization for McEniry Repairs to Electrical Plumbing and HVAC project \$1,843,664 to \$1,093,664.

Requests for Designer Ratification

*Hawthorn Residence Hall Renovation.* Dr. Amon stated that the Hawthorn Hall renovation project will require a comprehensive renovation of the building that was originally built in 1980. The project selection committee interviewed three firms and selected Clark Nexson, with Lambert Architecture and Little Diversified as first and second alternates, respectively.

Action: On a motion by Mr. Smith, seconded by Mr. Bailey, the Committee unanimously ratified the selected designer Clark Nexson, with Lambert Architecture and Little Diversified as first and second alternates, respectively.

Request for Construction Manager at Risk Ratification


*Friday HVAC Controls and Electrical.* Dr. Amon reported that this project will replace the existing obsolete Building Automation Systems (BAS) with new full direct-digital controls (DDC) and the building sensors will be updated to meet current building operational requirements. The project selection committee interviewed two firms and selected Gilbane Construction with Whiting Turner as the first alternate.


Action: On a motion by Mr. Shaheen, seconded by Mr. Smith, the Committee unanimously ratified the selected construction manager at risk Gilbane Construction, with alternate Whiting Turner Contracting.

Notice of Designer Approval through Delegated Authority. Dr. Amon reported that four projects and eight designers have been approved through delegated authority for projects with budgets under \$750,000.

Capital Improvement Projects Update. Dr. Amon reported that the Cameron Second Floor project will be rebid due to budget constraints and the Softball Locker room project was rebid on February 1. He also provided an update on the Burson Renovation and Expansion, which recently completed the schematic design. The current scope eliminates one-fourth of the planned renovation and requires shelling two floors of the addition. The University plans to request an additional \$12M to complete the project as intended.

Adjourn. There being no further business before the Committee, the meeting was adjourned at 12:10 p.m.

Submitted:  4/30/24  
Rich Amon Date  
Vice Chancellor for Business Affairs

Approved:  5/1/2024  
Christine Katziff Date  
Chair, Finance and Physical Properties Committee



**The University of North Carolina at Charlotte  
Board of Trustees**

Thursday, February 15, 2024  
*Popp Martin Student Union, Room 340 ABDE*

**Open Session Minutes**

Present

Dennis Bunker III, Chair  
John Bailey  
Geoff Gray  
Wendy Grubbs  
Christine Katziff  
J. Brett Keeter  
Tife Olusesi  
Larry Shaheen Jr.  
Michael Smith  
Sasha Weintraub  
Dontá Wilson  
Teross Young Jr.

Absent

Hugh McColl Jr.

Staff/Guests in Attendance

Sharon Gaber, Chancellor  
Rich Amon, Vice Chancellor for Business Affairs  
Kevin Bailey, Vice Chancellor for Student Affairs  
Kim Bradley, Chief of Staff and Assistant Secretary to the Board  
Mike Carlin, Vice Chancellor for OneIT and Chief Information Officer  
Beth Crigler, Vice Chancellor for Advancement  
John Daniels, Vice Chancellor for Research  
Jay Davis, Senior Director of Executive Communications  
Betty Doster, Special Assistant to the Chancellor for External Relations & Partnerships  
Shari Dunn, Senior Executive Assistant to the Chancellor  
Anna Helms, Director of Constituent Relations  
Mike Hill, Director of Athletics  
Kathryn Horne, Director of Planning, Design, and Construction (PDC), Facilities Management  
Jesh Humphrey, Vice Chancellor for Institutional Integrity and General Counsel  
Christy Jackson, Deputy Communications Officer and Executive Director of Strategic Communications  
Melva Jenkins, Administrative Liaison for University Governance  
Kevin Langan, Men's Soccer Head Coach  
Brigham Larsen, Student-Athlete  
Ryan Losch, Page Southerland Page, Inc. Consultant



Xiaoxia Newton, Faculty Council President  
Anna Clark Parks, Executive Assistant to the Chief of Staff  
Philip Perlin, Page Southerland Page, Inc. Consultant  
Ian Pilcher, Student-Athlete  
Greg Ross, Foundation Board Member  
Darin Spease, Deputy Athletic Director  
Cynthia Stone, Interim Director of Planning  
Jen Ames Stuart, Associate Vice Chancellor for University Communications  
Yash Tadimalla, Graduate & Professional Student Government, President  
Jennifer Troyer, Provost and Vice Chancellor for Academic Affairs  
Brandon Wolfe, Associate Vice Chancellor for Diversity and Inclusion and Chief Diversity Officer

Technical Support Staff

Brian Black, Digital Media Communications – Videographer/Editor  
Brad Bowen, Digital Media Communications – Video Support  
Harrison Hieb, Digital Media Communications, Cinematographer/Videographer  
Adrian Jelley, OneIT, Technology Support Analyst  
Casey Leblanc, OneIT, Technology Support Analyst  
Marcus Pena, Emerging Media Communications, In-person Technician  
Mark Price, OneIT Client Engagement  
Stephen Snipes, Assistant Director of Technical Services, Student Union and Cone Center  
Natasha Stracener, Emerging Media Communications, EMC Manager, Remote Technician

Call to Order. Mr. Bunker called the meeting to order and reminded Board members of their duty to avoid conflicts of interest and appearances of conflicts of interest under the State Government Ethics Act, in accordance with Chapter 138A of the North Carolina General Statutes, and advised the Board members to notify him immediately if anyone should become aware of a conflict of interest or the appearance of a conflict of interest during the meeting. No conflicts of interest were reported.

Board Chair's Remarks. Mr. Bunker referenced the annual joint Board luncheon with the Foundation Board that just took place and encouraged the trustees to make opportunities to work and connect with members of the Foundation Board to optimize the collective board efforts to support the University. Mr. Bunker then shared examples of the impactful short-term strategic actions being taken by trustees to assist in achieving the long-term goal of becoming a top tier research university. He next highlighted important upcoming events of interest to the Board. Last, Mr. Bunker recognized and congratulated Men's Soccer Head Coach Kevin Langan and student-athletes Ian Pilcher and Brigham Larsen for the team's championship win, the University's first American Athletic Conference title. He noted it was also the team's third conference tournament title in program history, and an automatic berth to the NCAA Men's Soccer Championships.

Approval of Previous Meeting Minutes. Mr. Bunker requested approval of the December 7, 2023, meeting minutes.

Action. On a motion by Mr. Wilson, seconded by Mr. Smith, the Board unanimously approved the minutes of the December 7 meeting, as distributed.

Chancellor's Report. Chancellor Gaber began her report by celebrating the three Fall commencement ceremonies. She reported that with 3,825 degrees and graduate certificates awarded, it was the highest four-year graduation rate in our history at 50.3%.

Chancellor Gaber then transitioned to an enrollment update, reporting that Spring 2024 enrollment totaled 28,464, a 3 percent increase from last year. She attributed gains in transfer and first-year students, and successful efforts to re-engage stop-outs as contributing factors for the increase. Chancellor Gaber also reported that early data indicate a strong incoming freshman class for Fall 2024, with the largest early action application pool in history, with 16,280 students meeting the November 1 deadline. She also reported that intent to enroll decisions are up 221 to 1,066 compared to this time last year but acknowledged that activity may slow down given delays with the FAFSA process for all universities and colleges. She reported that Enrollment Management is prepared to be flexible and accommodating and is looking closely at ways to provide estimates to new students, knowing how important financial aid is to students and families. Chancellor Gaber also reported that the outlook for new graduate enrollment looks strong. She stated that while international applications are down, there are up, with noticeable increases in applications in several master's and Ph.D. programs. She added that nearly all doctoral-research programs have increases in applications for the fall semester.

Chancellor Gaber then provided an update on Phase XVI, the University's newest residence hall, stating that the residence hall is open with occupancy of 350 students. She stated that the residence hall is expected to be at its full occupancy of 660 students in the fall and advised that the official naming ceremony for the hall is set for April 9, 2024. Chancellor Gaber also reported that housing is currently at 97% occupancy for the spring semester with 6,030 students living on campus.

Next, Chancellor Gaber reported that, in November, the organization that oversees the Carnegie Classifications, unveiled an updated methodology on how they will define a Research 1 (R1) university. She reported that the methodology will focus on two key areas: research doctorates awarded and research expenditures. She further reported that based on the new methodology, The Chronicle of Higher Education is projecting that UNC Charlotte will be reclassified as an R1 when the new classifications are released early next year. Chancellor Gaber provided specific data supporting the University's fulfillment of the metrics. Charlotte reached \$50 million in research expenditures for the first time in 2020, with our most recent expenditures at approximately \$55.2 million in FY2023. Charlotte awarded 156 research doctorates in 2023, also well more than the new methodology threshold.

Chancellor Gaber next shared that the University recently welcomed Charlotte architect, former mayor, and icon Harvey Gannt for an event on campus, during which Mayor Gannt discussed his life, leadership, and legacy. She then shared highlights of the excitement around the men's and women's basketball teams and the records recently set by both teams. She also announced the recent vote confirming Aaron Fearne as the permanent head coach after doing phenomenal work since assuming the role as interim head coach.

Chancellor Gaber then shared notable rankings and awards recently received by UNC Charlotte to include: online bachelor's programs were ranked in the Top 10 category (tied for 7) by US News and World Report for the third consecutive year, a feat that only six universities have accomplished; recognition of four online master's or specialty programs- the master's in education ranked #1 among all NC-based programs and tied for #23 overall; the Special Education master's program tied for #16; the online master's in nursing programs tied for #26, its highest ranking ever; and the master's in engineering programs ranked #72. She then noted some faculty awards received, including Carlos Cruz, associate professor of theater, who received the North Carolina Campus Engagement Engaged Faculty Award at the PACE Conference in Greensboro; Dr. Youxing Chen, associate professor of mechanical

engineering and engineering science received the National Science Foundation (NSF) Career Award, and a five-year grant of more than \$555,000 to focus on testing super tough materials – or 3D interfaces – to see how they withstand extreme conditions, research that could be extremely important in the realm of nuclear energy, potentially making nuclear reactors safer at lower cost. Chancellor Gaber noted that this is Charlotte's 16<sup>th</sup> Career Award since 2017, and third since last May.

Chancellor Gaber concluded her report by addressing the recent false report of gunshots fired at the College of Education building on February 1. She asserted that the safety of the campus community is the top priority and shared several points that went well during the incident, most importantly that no one was hurt. Chancellor Gaber then identified needed adjustments and improvements and reviewed the chief concerns resulting from the after-action report, and shared the numerous steps being implemented to ensure campus safety.

Legislative Update. Ms. Doster provided an overview of the 2024 legislative session, as well as the UNC legislative process and priorities. She then discussed Charlotte's priority to expand the Data Science and Artificial Intelligence Program expansion and stated that we will be requesting \$15 million from the legislature to fund this initiative. Ms. Helms then provided an overview of the federal relations process and ongoing strategic engagement.

Report of the University Faculty Council. Dr. Newton began by highlighting key faculty feedback received during the town hall hosted by the Faculty Council in Fall 2023. Dr. Newton then identified the four faculty council priorities and also expressed the faculty's appreciation of the collaborative spirit surrounding the policy initiatives.

Report of the Student Government Association. Mr. Olusesi highlighted the Student Government Association (SGA) priorities for this year which include: the Police Advisory Board, Council of Presidents, social media communication, the Presidential Advisory Board, and officer initiatives.

Report of the Executive Committee. Mr. Bunker provided a recap of the special meeting of the Executive Committee called on February 12, 2024, in which the Committee unanimously approved the employment contract for Aaron Fearne as the men's basketball head coach. Next, Mr. Bunker advised the Committee that Trustee Young will chair the Nominating Committee, with Trustees Grubbs and Weintraub also serving on the Committee. Next, Mr. Bunker reported that Provost Troyer updated the Committee on the status of the current dean searches.

Report of the Audit, Compliance, and Enterprise Risk Management Committee. Dr. Weintraub reported that Mr. Zach Rogers, Financial State Audit Supervisor from the Office of the State Auditor addressed the Committee regarding the state's financial statement audit for the University, presenting an unmodified (clean) opinion with no findings resulting from that audit. Dr. Weintraub also reported that Ms. Brown, Ms. Hisler and Mr. Verret provided an update on the annual financial audits of the affiliated entities and that Mr. Verret also informed the Committee that the FY23 financial statement audits for the Foundation, the Athletic Foundation, Charlotte Investment Fund, Inc., and Charlotte Student Legal Services were completed, and all receive unmodified (clean) opinions with no findings. He then reported that Ms. Hisler and Mr. Spease provided an update on the National Collegiate Athletic Association (NCAA) agreed upon procedures performed by an independent accountant and reported that the report was returned with no major findings. Next, Dr. Weintraub reported that Ms. Walker provided an update on the FY24 Internal Audit Plan, and a summary of internal audit reports issued this period and indicated that the Internal Audit staff completed the Annual Code of Ethics Certification disclosing any potential

or perceived conflicts of interest, finding one potential conflict which has been addressed and corrected. Lastly, Dr. Weintraub reported that Mr. Dunham provided an updated Key Enterprise Risk Dashboard, and focused his discussion on how inflation risk is being managed.

Report of the Academic and Student Life Committee. Mr. Keeter reported that the Committee voted unanimously to recommend full Board approval of a resolution on Institutional Neutrality.

Mr. Bunker requested action on the Academic and Student Life Committee's recommendation to approve the resolution on Institutional Neutrality.

Action. The Board unanimously approved the resolution on Institutional Neutrality.

Mr. Keeter then reported that Ms. Hill and Coach Short discussed the addition of Women's Lacrosse to the University's athletic program. Lastly, he reported that Mr. Haines presented an overview of how UNC Charlotte serves adult students through distance education programs and other programs for lifelong learners.

Report of the Advancement and Public Relations Committee. Mr. Young reported that Ms. Hawkins provided an update on funds raised in FY2024. He next reported that Ms. Crigler provided an update on the status of the upcoming capital campaign followed by a video shared by Ms. Stuart, which will be used to help promote the campaign.

Report of the Finance and Physical Properties Committee. Ms. Katziff reported that the Committee approved a designer selection ratification for the Hawthorn Residence Hall Renovation and a construction manager at risk selection ratification for the Friday HVAC, Controls, and Electrical. She also reported that the Committee received updates on the University budget, financial ratios, and the credit scorecard. Ms. Katziff then invited Dr. Amon to provide a recap of the University budget to the Full Board.

**Request for Increase in Capital Project Authorization - McEniry Repairs to Electrical, Plumbing, and HVAC.** Ms. Katziff presented the Committee's recommendation for full Board approval of a \$750,000 increase in authorization for the McEniry repairs to electrical, plumbing, and HVAC project from \$1,093,644 to \$1,843,664.

Mr. Bunker requested action on the Finance and Physical Properties Committee's recommendation for Board approval of an increase in authorization for the McEniry repairs to electrical, plumbing, and HVAC project, as presented.

Action. The Board unanimously approved the increase in authorization for the McEniry repairs to electrical, plumbing, and HVAC project, as presented.

Motion to Convene in Closed Session. Mr. Bunker called for a motion to convene in closed session, and excused everyone except the Trustees, Chancellor Gaber, Ms. Bradley, Ms. Jenkins, and Cabinet members.

Action. On a motion by Mr. Shaheen, seconded by Mr. Wilson, the Board convened in closed session pursuant to the following General Statutes of the State of North Carolina:

- a. Pursuant to N.C.G.S. §143-318.11(a)(1), to prevent the disclosure of information that is privileged or confidential pursuant to the laws of this State or of the United States, or not considered a public record within the meaning of Chapter 132 of the General Statutes, such privilege or confidentiality arising under the Family Educational Rights and Privacy Act (20 U.S.C. §1232g) or N.C.G.S. Ch. 126, Art. 7;
- b. to consider the qualifications, competence, performance, character, fitness, conditions of appointment, or conditions of initial employment of an individual, public officer or employee, or prospective public officer or employee pursuant to N.C.G.S §143-318.11 (a)(6);
- c. to prevent the premature disclosure of an honorary degree, scholarship, prize, or similar award pursuant to N.C.G.S. §143-318.11 (a)(2).

**Closed Session**

Closed session minutes are filed in the office of the Assistant Secretary to the Board of Trustees.

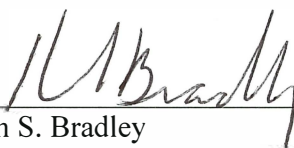
**Open Session**

Master Plan Update. Dr. Amon provided an update on the campus master plan process, with planning consultants, Page Southerland Page, Inc., present to answer questions, as needed. Discussion ensued and Dr. Amon answered questions from the Board.

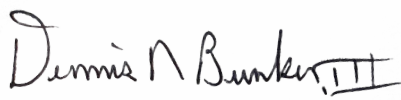
Adjourn. There being no further business to come before the Board, the meeting was adjourned at 3:57 pm.

The next scheduled meeting of the UNC Charlotte Board of Trustees is April 25, 2024.

Submitted:


4/25/24  
 \_\_\_\_\_  
 Kim S. Bradley Date  
 Assistant Secretary to the Board  
 UNC Charlotte Board of Trustees

Approved:


4/30/24  
 \_\_\_\_\_  
 Dennis N. Bunker III Date  
 Chair  
 UNC Charlotte Board of Trustees