



**The University of North Carolina at Charlotte  
Board of Trustees**

**Audit, Compliance, and Enterprise Risk Management Committee Meeting**

Thursday, September 26, 2024, 8:30 - 9:30 am

*Dubois Center, Auditorium*

[YouTube Livestream](#)

**Agenda**

The Committee Chair will state the following at the beginning of each meeting: *In accordance with the State Government Ethics Act (Chapter 138A of the N.C. General Statutes), I remind all members of the committee of their duty to avoid conflicts of interest and appearances of conflicts of interest. If you are aware or become aware of a conflict of interest or any item that may create the appearance of a conflict of interest, please notify me immediately.*

1. Call to Order  
Teross Young Jr., Chair
2. Approval of Previous Meeting Minutes  
Teross Young Jr., Chair  
Documents: [April 25, 2024, Meeting Minutes - Open Session](#)  
[April 25, 2024, Meeting Minutes - Closed Session](#)
3. Division of Institutional Integrity and ACERM Calendar Update  
Jesh Humphrey, Vice Chancellor for Institutional Integrity and General Counsel  
Documents: [Division of Institutional Integrity Organizational Chart](#)  
[ACERM Calendar](#)
4. Internal Audit Update  
Jennifer Walker, Chief Audit Officer  
Documents: [FY24 Audit Plan Update](#)  
[FY25 Audit Plan Update](#)  
[Summary of Internal Audit Reports Issued](#)  
[Internal Audit Open Findings Report](#)  
[Internal Audit Self-Assessment Maturity Model \(SAMM\) - Themes](#)  
[Internal Audit Self-Assessment Maturity Model \(SAMM\) - Topics](#)
5. Enterprise Risk Management (ERM) Update  
Steven Dunham, Chief Risk Officer  
Documents: [ERM Executive Summary](#)  
[ERM Dashboard](#)

6. Motion to Convene in Closed Session

Teross Young Jr., Chair

- a. *Pursuant to N.C.G.S. §143-318.11(a)(1), to prevent the disclosure of information that is privileged or confidential pursuant to the laws of this State or of the United States, or not considered a public record within the meaning of Chapter 132 of the General Statutes, such privilege or confidentiality arising under the Family Educational Rights and Privacy Act (20 U.S.C. §1232g) or N.C.G.S. Ch. 126, Art. 7;*
- b. *to consult with and receive advice from counsel pursuant to N.C.G.S. §143-318.11 (a)(3);*
- c. *to consider the qualifications, competence, performance, or condition of appointment of an employee pursuant to N.C.G.S. §143-318.11(a)(6); and*
- d. *to prevent the disclosure of sensitive public security information, as defined in N.C.G.S. §132-1.7(a).*

**Closed Session**

7. Office of Civil Rights and Title IX Update

Dr. Michelle Reinken, Assistant Vice Chancellor for Civil Rights and Title IX/

Title IX Coordinator

Documents: Executive Summary

Office of Civil Rights and Title IX Update

8. Summary of Confidential Internal Audit Report

Jennifer Walker, Chief Audit Officer

Document: Summary of Confidential Investigative Report

9. Confidential IT Audit Report

Jennifer Walker, Chief Audit Officer

Document: Summary of Confidential Report Issued This Period

10. Motion to Resume in Open Session

Teross Young Jr., Chair

**Open Session**

11. Other Business

Teross Young Jr., Chair

12. Adjourn

Teross Young Jr., Chair

Members

Teross Young Jr., Chair

Larry Shaheen Jr. Vice Chair

Sasha Weintraub

Dontá Wilson

Dennis Bunker, *ex officio*



**The University of North Carolina at Charlotte  
Board of Trustees**

**Executive Committee Meeting**

Thursday, September 26, 2024, 9:40 - 10:05 am

*The Dubois Center, Auditorium*

[YouTube Livestream](#)

**Agenda**

The Committee Chair will state the following at the beginning of each meeting: *In accordance with the State Government Ethics Act (Chapter 138A of the N.C. General Statutes), I remind all members of the committee of their duty to avoid conflicts of interest and appearances of conflicts of interest. If you are aware or become aware of a conflict of interest or any item that may create the appearance of a conflict of interest, please notify me immediately.*

1. Call to Order  
*Dennis Bunker, Chair*
2. Approval of Previous Meeting Minutes  
*Dennis Bunker, Chair*  
Documents: [April 25, 2024, Meeting Minutes - Open Session](#)  
April 25, 2024, Meeting Minutes - Closed Session
3. Chair Updates  
*Dennis Bunker, Chair*
4. Update on Leadership Searches  
*Jennifer Troyer, Provost and Vice Chancellor for Academic Affairs*
5. Revised Plans - Duke Energy Distinguished Professor in Power Engineering Systems  
*Jennifer Troyer, Provost and Vice Chancellor for Academic Affairs*  
Documents: [Letter to the Chancellor](#)  
[Plan to Establish the Duke Energy Distinguished Professor in Power Engineering Systems I](#)  
[Plan to Establish the Duke Energy Distinguished Professor in Power Engineering Systems II](#)
6. Plan to Establish the Klein Distinguished Professor of Mathematics and Statistics  
*Jennifer Troyer, Provost and Vice Chancellor for Academic Affairs*  
Documents: [Letter to the Chancellor](#)  
[Plan to Establish the Klein Distinguished Professor of Mathematics and Statistics](#)

7. Motion to Convene in Closed Session  
*Dennis Bunker, Chair*

- a. Pursuant to N.C.G.S. §143-318.11(a)(6), to consider the qualifications, competence, performance, character, fitness, conditions of appointment, or conditions of initial employment of an individual public officer or employee or prospective public officer or employee; and
- b. To prevent the disclosure of information that is privileged or confidential pursuant to the law of this State or of the United States, or not considered a public record within the meaning of Chapter 132 of the General Statutes pursuant to N.C.G.S. §143-318.11 (a)(1).

**Closed Session**

8. Honorary Degree Process  
*Sharon Gaber, Chancellor*  
Document: Honorary Degrees Conferred

9. Distinguished Service Award Process  
*Sharon Gaber, Chancellor*  
Document: Recipients of the Distinguished Service Award

10. Motion to Resume in Open Session  
*Dennis Bunker, Chair*

**Open Session**

11. Other Business  
*Dennis Bunker, Chair*

12. Adjourn  
*Dennis Bunker, Chair*

Executive Committee Members

Dennis N. Bunker III, Chair  
Dontá L. Wilson, Vice Chair  
Sasha J. Weintraub  
John A. Bailey  
Isaiah J. Grayson  
Wendy J. Grubbs  
J. Brett Keeter  
Teross W. Young Jr.



**The University of North Carolina at Charlotte  
Board of Trustees**

**Academic and Student Life Committee Meeting**  
Thursday, September 26, 2024, 10:15 - 11:15 am  
*Dubois Center, Auditorium*

[YouTube Livestream](#)

**Agenda**

The Committee Chair will state the following at the beginning of each meeting: *In accordance with the State Government Ethics Act (Chapter 138A of the N.C. General Statutes), I remind all members of the committee of their duty to avoid conflicts of interest and appearances of conflicts of interest. If you are aware or become aware of a conflict of interest or any item that may create the appearance of a conflict of interest, please notify me immediately.*

Call to Order

*Brett Keeter, Chair*

2. Approval of the Previous Meeting Minutes

*Brett Keeter, Chair*

Document: [April 25, 2024, Meeting Minutes](#)

3. Committee Overview

*Jennifer Troyer, Provost and Vice Chancellor for Academic Affairs*

Document: [Committee Overview](#)

4. Title IX Appeals Training

*Sarah Edwards, Associate Vice Chancellor and Deputy General Counsel*

*Michelle Reinken, Assistant Vice Chancellor and Title IX Coordinator*

*Kaela Lindquist, Associate Dean of Students and Director of Student Accountability & Conflict Resolution*

Document: [An Appellate Officer Primer](#)

5. Athletics Update

Mike Hill, Director of Athletics

6. Other Business

Brett Keeter, Chair

7. Adjourn

Brett Keeter, Chair

Members

Brett Keeter, Chair

Christine Katziff, Vice Chair

John Bailey

Isaiah Grayson

Michael Smith

Dennis Bunker, *ex officio*



**The University of North Carolina at Charlotte  
Board of Trustees**

**Advancement & Public Relations Committee**

September 26, 2024, 10:50 - 11:50 am

*Dubois Center, Lecture Hall*

[YouTube Livestream](#)

**Agenda**

The Committee Chair will state the following at the beginning of each meeting: *In accordance with the State Government Ethics Act (Chapter 138A of the N.C. General Statutes), I remind all members of the committee of their duty to avoid conflicts of interest and appearances of conflicts of interest. If you are aware or become aware of a conflict of interest or any item that may create the appearance of a conflict of interest, please notify me immediately.*

1. Call to Order  
*Wendy Grubbs, Chair*
2. Approval of Previous Meeting Minutes  
*Wendy Grubbs, Chair*  
Documents: April 25, 2024, Meeting Minutes - Open Session  
April 25, 2024, Meeting Minutes - Closed Session
3. Advancement & Public Relations Committee Overview  
*Beth Crigler, Vice Chancellor for Advancement*  
Document: Advancement & Public Relations Committee Overview
4. Fundraising Update  
*Penny Hawkins, Associate Vice Chancellor of University Development*  
Document: Fundraising Update
5. Campaign Update  
*Beth Crigler, Vice Chancellor for Advancement*  
*Penny Hawkins, Associate Vice Chancellor of University Development*  
Document: Campaign Update
6. *US News & World Report Rankings*  
*Jen Ames Stuart, Associate Vice Chancellor of University Communications*

7. Other Business  
*Wendy Grubbs, Chair*

8. Adjourn  
*Wendy Grubbs, Chair*

Members

Wendy Grubbs, Chair

Geoff Gray, Vice Chair

Larry Shaheen Jr.

Sasha Weintraub

*Dennis Bunker, ex-officio*





**The University of North Carolina at Charlotte  
Board of Trustees**

**Finance and Physical Properties Committee Meeting**

September 26, 2024, 11:25 am - 12:40 pm

*Dubois Center, Auditorium*

[YouTube Livestream](#)

**Agenda**

The Committee Chair will state the following at the beginning of each meeting: *In accordance with the State Government Ethics Act (Chapter 138A of the N.C. General Statutes), I remind all members of the committee of their duty to avoid conflicts of interest and appearances of conflicts of interest. If you are aware or become aware of a conflict of interest or any item that may create the appearance of a conflict of interest, please notify me immediately.*

1. Call to Order  
*John Bailey, Chair*
2. Approval of Meeting Minutes  
*John Bailey, Chair*  
Document: [April 25, 2024, Meeting Minutes](#)
3. Finance and Physical Properties Committee (FPPC) Overview  
*Rich Amon, Vice Chancellor for Business Affairs*  
Document: [FPPC Committee Overview](#)

**Capital Action Items**

4. Approval of Campus Master Plan  
*Rich Amon, Vice Chancellor for Business Affairs*  
Document: [Campus Master Plan](#)
5. Approval of Six-year Capital Plan  
*Rich Amon, Vice Chancellor for Business Affairs*  
*Kathryn Horne, Director of Planning and Space Management*  
Document: [Six-year Capital Plan](#)

6. Request for Increase in Capital Project Authorization  
*Rich Amon, Vice Chancellor for Business Affairs*  
*Kathryn Horne, Director of Planning and Space Management*  
Document: [Increase in Capital Project Authorization](#)
7. Request for Authorization of Capital Project  
*Rich Amon, Vice Chancellor for Business Affairs*  
*Kathryn Horne, Director of Planning and Space Management*  
Document: [Authorization of Capital Project](#)
8. Requests for Designer Ratification - Multiple Projects  
*Rich Amon, Vice Chancellor for Business Affairs*  
*Kathryn Horne, Director of Planning and Space Management*  
Document: [Designer Ratification - Multiple Projects](#)

### **Financial Information Items**

9. Financial Health Dashboard  
*Rich Amon, Vice Chancellor for Business Affairs*  
*Greg Verret, Associate Vice Chancellor for Finance*  
Document: [Financial Health Dashboard](#)
10. Budget Update  
*Rich Amon, Vice Chancellor for Business Affairs*  
*Ken Smith, Associate Vice Chancellor for Budget*  
Document: [Budget Update](#)
11. Delegated Investment Authority  
*Rich Amon, Vice Chancellor for Business Affairs*  
*Greg Verret, Associate Vice Chancellor for Finance*  
Document: [Delegated Investment Authority](#)
12. Consulting Services Contracts FY24  
*Rich Amon, Vice Chancellor Business Affairs*  
Document: [Consulting Services Contracts FY24](#)

### **Capital Information Items**

13. Capital Improvement Projects Update  
*Rich Amon, Vice Chancellor for Business Affairs*  
Document: [Capital Improvement Projects Update](#)
14. Adjournment  
*John Bailey, Chair*

Members

John Bailey, Chair

Michael Smith, Vice Chair

Christine Katziff

Dontá Wilson

Dennis Bunker, ex officio



**The University of North Carolina at Charlotte  
Board of Trustees**

Thursday, September 26, 2024  
*The Dubois Center, Auditorium*  
[YouTube Livestream](#)

**Schedule**

8:30–9:30 am	Audit, Compliance, and Enterprise Risk Management Committee Meeting <i>The Dubois Center, Auditorium</i>
9:35–10:05 am	Executive Committee Meeting <i>The Dubois Center, Auditorium</i>
10:15–11:15 am	Academic and Student Life Committee Meeting <i>The Dubois Center, Auditorium</i>
10:50–11:50 am	Advancement and Public Relations Committee Meeting <i>The Dubois Center, Lecture Hall</i>
11:25 am–12:40 pm	Finance and Physical Properties Committee Meeting <i>The Dubois Center, Auditorium</i>
12:45–1:40 pm	Lunch Break <i>The Dubois Center, Room 1104</i>
1:45–4:00 p.m.	Board Will Convene in the Committee of the Whole <i>The Dubois Center, Auditorium</i>

**Board of Trustees Agenda**

The Board Chair will state the following at the beginning of each meeting: *In accordance with the State Government Ethics Act (Chapter 138A of the N.C. General Statutes), I remind all members of the Board of Trustees of their duty to avoid conflicts of interest and appearances of conflicts of interest. If you are aware or become aware of a conflict of interest or any item that may create the appearance of a conflict of interest, please notify me immediately.*

1. Call to Order  
*Dennis Bunker, Chair*
2. Board Chair’s Remarks  
*Dennis Bunker, Chair*

3. Approval of Previous Meeting Minutes  
*Dennis Bunker, Chair*  
Documents: [April 25, 2024, Meeting Minutes - Open Session](#)  
[April 25, 2024, Meeting Minutes - Closed Session](#)  
[July 1, 2024, Meeting Minutes - Open Session](#)  
[August 7-8, 2024, Meeting Minutes – Open Session](#)  
[August 7-8, 2024, Meeting Minutes – Closed Session](#)
4. Chancellor’s Report  
*Sharon Gaber, Chancellor*
5. Strategic Plan Annual Progress  
*Sharon Gaber, Chancellor*  
Document: Strategic Plan
6. Report of the Executive Committee  
*Dennis Bunker, Chair*
7. Report of the Finance and Physical Properties Committee  
*John Bailey, Chair*
  - a. [Budget Update Recap](#)
  - b. [Capital Project Authorizations](#)
  - c. [Six-year Capital Plan](#)
  - d. [Master Plan](#)
8. Report of the Audit, Compliance, and Enterprise Risk Management Committee  
*Teross Young Jr, Chair*
9. Report of the Academic and Student Life Committee  
*Brett Keeter, Chair*
10. Report of the Advancement and Public Relations Committee  
*Wendy Grubbs, Chair*
11. Report of the University Faculty Council  
*Xiaoxia Newton, Faculty Council President*  
Document: [Faculty Council Report](#)
12. Report of the University Staff Council  
*Jessica Waldman, Staff Council Chair*  
Document: [Staff Council Report](#)
13. Report of the Student Government Association  
*Isaiah Grayson, Student Body President and Trustee*  
Document: [Student Government Association Updates](#)

14. Motion to Convene in Closed Session

*Dennis Bunker, Chair*

- a. *Pursuant to N.C.G.S. §143-318.11(a)(1), to prevent the disclosure of information that is privileged or confidential pursuant to the laws of this State or of the United States, or not considered a public record within the meaning of Chapter 132 of the General Statutes, such privilege or confidentiality arising under the Family Educational Rights and Privacy Act (20 U.S.C. §1232g) or N.C.G.S. Ch. 126, Art. 7.*

**Closed Session**

15. Report of the Executive Committee

*Dennis Bunker, Chair*

16. Report of the Audit, Compliance, and Enterprise Risk Management Committee

*Teross Young Jr, Chair*

17. Motion to Resume in Open Session

*Dennis Bunker, Chair*

**Open Session**

18. Other Business

*Dennis Bunker, Chair*

19. Adjourn

*Dennis Bunker, Chair*

Members of the Board of Trustees

Dennis N. Bunker III, Chair

Dontá L. Wilson, Vice Chair

Sasha J. Weintraub, Secretary

John A. Bailey

Geoffrey D. Gray

Isaiah J. Grayson

Wendy J. Grubbs

Christine P. Katziff

J. Brett Keeter

Lawrence J. Shaheen Jr.

Hugh L. McColl Jr.

Michael J. Smith

Teross W. Young Jr.