



**The University of North Carolina at Charlotte
Board of Trustees**

Audit, Compliance, and Enterprise Risk Management Committee Meeting

Friday, August 22, 2025, 8:30 a.m. – 9:15 am

The Dubois Center, UNC Charlotte Center City, Auditorium

[YouTube Livestream](#)

Agenda

The Committee Chair will state the following at the beginning of each meeting: *In accordance with the State Government Ethics Act (Chapter 138A of the N.C. General Statutes), I remind all members of the committee of their duty to avoid conflicts of interest and appearances of conflicts of interest. If you are aware or become aware of a conflict of interest or any item that may create the appearance of a conflict of interest, please notify me immediately.*

1. Call to Order
Larry Shaheen Jr., Chair
2. Approval of Previous Meeting Minutes
Larry Shaheen Jr., Chair
Documents: [April 24, 2025, Meeting Minutes](#)
3. Division of Institutional Integrity and ACERM Calendar Update
Jesh Humphrey, Vice Chancellor for Institutional Integrity and General Counsel
Documents: [Division of Institutional Integrity Organizational Chart](#)
[ACERM Calendar](#)
4. Internal Audit Update
Jennifer Walker, Chief Audit Officer
Documents: [FY25 Audit Plan Update](#)
[FY26 Audit Plan Update](#)
[Summary of Internal Audit Reports Issued](#)
[Internal Audit Self-Assessment Maturity Model \(SAMM\) - Themes](#)
[Internal Audit Self-Assessment Maturity Model \(SAMM\) - Topics Internal Audit Charter Update](#)
5. Enterprise Risk Management (ERM) Update
Steven Dunham, Chief Risk Officer
Documents: [ERM Dashboard](#)
[ERM Executive Summary](#)

6. Motion to Convene in Closed Session

Larry Shaheen Jr., Chair

- a. *Pursuant to N.C.G.S. §143-318.11(a)(1), to prevent the disclosure of information that is privileged or confidential pursuant to the laws of this State or of the United States, or not considered a public record within the meaning of Chapter 132 of the General Statutes, such privilege or confidentiality arising under the Family Educational Rights and Privacy Act (20 U.S.C. §1232g) or N.C.G.S. Ch. 126, Art. 7;*
- b. *to consult with and receive advice from counsel pursuant to N.C.G.S. §143-318.11 (a)(3);*
- c. *to consider the qualifications, competence, performance, or condition of appointment of an employee pursuant to N.C.G.S. §143-318.11(a)(6); and*
- d. *to prevent the disclosure of sensitive public security information, as defined in N.C.G.S. §132-1.7(a).*

Closed Session

7. Internal Audit Update

Jennifer Walker, Chief Audit Officer

Document: Summary of Confidential Report Issued This Period

8. Litigation and Administrative Case Updates

Sarah Edwards, Associate Vice Chancellor for Legal Affairs and Deputy
General Counsel

9. Motion to Resume in Open Session

Larry Shaheen Jr., Chair

Open Session

10. Other Business

Larry Shaheen Jr., Chair

11. Adjourn

Larry Shaheen Jr., Chair

Members

Larry Shaheen Jr., Chair

Tom Scrivener, Vice Chair

John Bailey

Geoff Gray

Sasha Weintraub

Dontá Wilson, *ex officio*



**The University of North Carolina at Charlotte
Board of Trustees**

Executive Committee Meeting

Friday, August 22, 2025, 9:25 - 9:45 am

The Dubois Center, UNC Charlotte Center City, Auditorium

[YouTube Livestream](#)

Agenda

The Committee Chair will state the following at the beginning of each meeting: *In accordance with the State Government Ethics Act (Chapter 138A of the N.C. General Statutes), I remind all members of the committee of their duty to avoid conflicts of interest and appearances of conflicts of interest. If you are aware or become aware of a conflict of interest or any item that may create the appearance of a conflict of interest, please notify me immediately.*

1. Call to Order

Dontá Wilson, Chair

2. Approval of Previous Meeting Minutes

Dontá Wilson, Chair

Documents: [April 24, 2025, Meeting Minutes - Open Session](#)

April 24, 2025, Meeting Minutes - Closed Session

3. Chair Updates

Dontá Wilson, Chair

4. Motion to Convene in Closed Session

Dontá Wilson, Chair

- a. *Pursuant to N.C.G.S. §143-318.11(a)(6), to consider the qualifications, competence, performance, character, fitness, conditions of appointment, or conditions of initial employment of an individual public officer or employee or prospective public officer or employee; and*
- b. *to prevent the disclosure of information that is privileged or confidential pursuant to the law of this State or of the United States, or not considered a public record within the meaning of Chapter 132 of the General Statutes pursuant to N.C.G.S. §143-318.11 (a)(1).*

Closed Session

5. Honorary Degree Process
Sharon Gaber, Chancellor
Document: [Honorary Degrees Conferred](#)
6. Distinguished Service Award Process
Sharon Gaber, Chancellor
Document: [Recipients of the Distinguished Service Award](#)
7. Motion to Resume in Open Session
Dontá Wilson, Chair

Open Session

8. Other Business
Dontá Wilson, Chair
9. Adjourn
Dontá Wilson, Chair

Executive Committee Members

Dontá L. Wilson, Chair
Sasha J. Weintraub
John A. Bailey
Geoffrey D. Gray
Isaiah J. Grayson
Lawrence J. Shaheen Jr.
Michael J. Smith



**The University of North Carolina at Charlotte
Board of Trustees**

Academic and Student Life Committee Meeting

Friday, August 22, 2025, 9:55 - 11:10 am

Dubois Center, Auditorium

[YouTube Livestream](#)

Agenda

1. Call to Order
John Bailey, Chair
2. Approval of the Previous Meeting Minutes
John Bailey, Chair
Document: [April 24, 2025, Meeting Minutes](#)
3. Committee Overview
Jennifer Troyer, Provost and Vice Chancellor for Academic Affairs
Document: [Committee Overview: Academic and Student Life Committee](#)
4. Faculty Workload Report
Jennifer Troyer, Provost and Vice Chancellor for Academic Affairs
Document: [Faculty Workload Report Presentation](#)
[Faculty Workload Annual Report](#)
5. Title IX Appeals Training
Sarah Edwards, Associate Vice Chancellor and Deputy General Counsel
Michelle Reinken, Assistant Vice Chancellor and Title IX Coordinator
Kaela Lindquist, Associate Dean of Students and Director of Student Accountability & Conflict Resolution
Documents: [An Appellate Officer Primer](#)
[UNC Policy Manual 700.4.1: Policy on Minimum Substantive and Procedural Standards for Student Disciplinary Proceedings](#)
6. Athletics Update
Mike Hill, Director of Athletics
7. Other Business
John Bailey, Chair
8. Adjourn
John Bailey, Chair

Members

John Bailey, Chair

Michael Smith, Vice Chair

Isaiah Grayson

David Longo

Dontá Wilson, ex officio



**The University of North Carolina at Charlotte
Board of Trustees**

Advancement & Public Relations Committee

August 22, 2025, 10:45 - 11:45 am

The Dubois Center, UNC Charlotte Center City, Room 1104

[YouTube Livestream](#)

Agenda

The Committee Chair will state the following at the beginning of each meeting: *In accordance with the State Government Ethics Act (Chapter 138A of the N.C. General Statutes), I remind all members of the committee of their duty to avoid conflicts of interest and appearances of conflicts of interest. If you are aware or become aware of a conflict of interest or any item that may create the appearance of a conflict of interest, please notify me immediately.*

1. Call to Order
Geoff Gray, Chair
2. Approval of Previous Meeting Minutes
Geoff Gray, Chair
Document: [April 24, 2025, Meeting Minutes](#)
3. Committee Overview
Beth Crigler, Vice Chancellor for Advancement
Document: [Advancement & Public Relations Committee Overview](#)
4. Development Update
Penny Hawkins, Associate Vice Chancellor of University Development
Document: [Development Update](#)
5. Campaign Update
Beth Crigler, Vice Chancellor for Advancement
Documents: [Campaign Update](#)

6. Motion to Convene in Closed Session

Geoff Gray, Chair

- a. *To prevent the disclosure of information that is privileged or confidential pursuant to the law of this State or of the United States, or not considered a public record within the meaning of Chapter 132 of the General Statutes pursuant to N.C.G.S. §143-318.11 (a)(1).*

Closed Session

7. Naming Opportunities

Beth Crigler, Vice Chancellor for Advancement

8. Motion to Resume in Open Session

Geoff Gray, Chair

Open Session

9. Other Business

Geoff Gray, Chair

10. Adjourn

Geoff Gray, Chair

Members

Geoff Gray, Chair

Sasha Weintraub, Vice Chair

Henry Atkins

David Ravin

Dontá Wilson, ex-officio



**The University of North Carolina at Charlotte
Board of Trustees**

Finance and Physical Properties Committee Meeting

August 22, 2025, 11:20 am - 12:20 pm

Dubois Center at UNC Charlotte Center City, Auditorium

[YouTube Livestream](#)

Agenda

The Committee Chair will state the following at the beginning of each meeting: *In accordance with the State Government Ethics Act (Chapter 138A of the N.C. General Statutes), I remind all members of the committee of their duty to avoid conflicts of interest and appearances of conflicts of interest. If you are aware or become aware of a conflict of interest or any item that may create the appearance of a conflict of interest, please notify me immediately.*

1. Call to Order
Michael Smith, Chair
2. Approval of Previous Meeting Minutes
Michael Smith, Chair
Document: [April 24, 2025, Meeting Minutes](#)
3. Finance and Physical Properties Committee (FPPC) Overview
Rich Amon, Vice Chancellor for Business Affairs
Document: [FPPC Overview](#)

Capital Action Items

4. Request for Increase in Authorization of Capital Project
Rich Amon, Vice Chancellor for Business Affairs
Owen Cooks, Associate Vice Chancellor for Facilities Management
Document: [Authorization Increase Capital Project](#)
5. Requests for Authorization of Capital Projects
Rich Amon, Vice Chancellor for Business Affairs
Owen Cooks, Associate Vice Chancellor for Facilities Management
Document: [Authorization of Capital Projects](#)

6. Requests for Designer Ratifications - Multiple Projects
Rich Amon, Vice Chancellor for Business Affairs
Owen Cooks, Associate Vice Chancellor for Facilities Management
Document: [Designer Ratifications - Multiple Projects](#)

Financial Information Items

7. Budget Update
Rich Amon, Vice Chancellor for Business Affairs
Document: [Budget Update](#)
8. Delegated Investment Authority
Rich Amon, Vice Chancellor for Business Affairs
Greg Verret, Associate Vice Chancellor for Finance
Document: [Delegated Investment Authority](#)
9. Consulting Services Contracts FY25
Rich Amon, Vice Chancellor for Business Affairs
Greg Verret, Associated Vice Chancellor for Finance
Document: [Consulting Services Contracts Report](#)

Capital Information Items

10. Formal Capital Project Improvements
Rich Amon, Vice Chancellor for Business Affairs
Owen Cooks, Associate Vice Chancellor for Facilities Management
Document: [Formal Capital Project Improvements](#)
11. Notice of Approvals through Delegated Authority
Rich Amon, Vice Chancellor for Business Affairs
Owen Cooks, Associate Vice Chancellor for Facilities Management
Document: [Approvals through Delegated Authority](#)
12. Adjourn
Michael Smith, Chair

Members

Michael Smith, Chair
Thomas Scrivener, Vice Chair
Lawrence Shaheen Jr.
Amy Klein Aznar
Dontá Wilson, ex officio



**The University of North Carolina at Charlotte
Board of Trustees**

Friday, August 22, 2025
The Dubois Center, UNC Charlotte Center City, Auditorium
[YouTube Livestream](#)

Schedule

8:30–9:15 am	Audit, Compliance, and Enterprise Risk Management Committee Meeting <i>The Dubois Center, Auditorium</i>
9:25–9:45 am	Executive Committee Meeting <i>The Dubois Center, Auditorium</i>
9:55–11:10 am	Academic and Student Life Committee Meeting <i>The Dubois Center, Auditorium</i>
10:45–11:45 am	Advancement and Public Relations Committee Meeting <i>The Dubois Center, Room 1104</i>
11:20 am–12:20 pm	Finance and Physical Properties Committee Meeting <i>The Dubois Center, Auditorium</i>
12:25–1:25 pm	Lunch Break <i>The Dubois Center, Room 1102</i>
1:30–4:00 p.m.	Board Will Convene in the Committee of the Whole <i>The Dubois Center, Auditorium</i>

Board of Trustees Agenda

The Board Chair will state the following at the beginning of each meeting: *In accordance with the State Government Ethics Act (Chapter 138A of the N.C. General Statutes), I remind all members of the Board of Trustees of their duty to avoid conflicts of interest and appearances of conflicts of interest. If you are aware or become aware of a conflict of interest or any item that may create the appearance of a conflict of interest, please notify me immediately.*

1. Call to Order
Dontá Wilson, Chair

2. Approval of Previous Meeting Minutes
Dontá Wilson, Chair
Documents: [April 24, 2025, Meeting Minutes - Open Session](#)
April 24, 2025, Meeting Minutes - Closed Session
[July 10, 2025, Meeting Minutes - Open Session](#)
July 10, 2025, Meeting Minutes - Closed Session
[August 7, 2025, Meeting Minutes - Open Session](#)
August 7, 2025, Meeting Minutes - Closed Session
3. Board Chair's Remarks
Dontá Wilson, Chair
4. Chancellor's Report
Sharon Gaber, Chancellor
5. Strategic Plan Annual Progress
Sharon Gaber, Chancellor
Document: [Strategic Plan Annual Progress Report](#)
6. Board of Trustees Bylaws Revisions
Sharon Gaber, Chancellor
Documents: [Proposed Revisions of UNC Charlotte Board of Trustees Bylaws - redlined](#)
[Proposed Revisions of UNC Charlotte Board of Trustees Bylaws - clean](#)
7. Report of the Executive Committee
Dontá Wilson, Chair
8. Report of the Finance and Physical Properties Committee
Michael Smith, Chair
 - a. Capital Project Authorization
9. Report of the Audit, Compliance, and Enterprise Risk Management Committee
Larry Shaheen Jr., Chair
10. Report of the Academic and Student Life Committee
John Bailey, Chair
 - a. Faculty Workload Report
11. Report of the Advancement and Public Relations Committee
Geoff Gray, Chair
12. Report of the University Faculty Council
Debra Smith, Faculty Council President
Document: [Faculty Council Report](#)

13. Report of the University Staff Council
Jessica Waldman, Staff Council Chair
Document: [Staff Council Report](#)

14. Report of the Student Government Association
Isaiah Grayson, Student Body President and Trustee
Document: [Student Government Association Report](#)

15. Motion to Convene in Closed Session
Dontá Wilson, Chair

- a. Pursuant to N.C.G.S. §143-318.11(a)(1), to prevent the disclosure of information that is privileged or confidential pursuant to the laws of this State or of the United States, or not considered a public record within the meaning of Chapter 132 of the General Statutes, such privilege or confidentiality arising under the Family Educational Rights and Privacy Act (20 U.S.C. §1232g) or N.C.G.S. Ch. 126, Art. 7.*
- b. Pursuant to N.C.G.S. §143-318.11 (a)(6) To consider the qualifications, competence, performance, character, fitness, conditions of appointment, or conditions of initial employment of an individual public officer or employee or prospective public officer or employee.*

Closed Session

16. Report of the Executive Committee
Dontá Wilson, Chair

17. Report of the Audit, Compliance, and Enterprise Risk Management Committee
Larry Shaheen Jr., Chair

18. Report of the Advancement and Public Relations Committee
Geoff Gray, Chair
a. Naming Opportunities

19. Report of the Equality Policy Certification Subcommittee
Dontá Wilson, Chair

20. Motion to Resume in Open Session
Dontá Wilson, Chair

Open Session

21. Other Business
Dontá Wilson, Chair

22. Adjourn
Dontá Wilson, Chair

Members of the Board of Trustees

Dontá L. Wilson, Chair

Sasha J. Weintraub, Vice Chair

Geoffrey D. Gray, Secretary

W. Henry Atkins

Amy Klein Aznar

John A. Bailey

Isaiah J. Grayson

David Longo

Hugh L. McColl Jr.

David R. Ravin

Thomas M. Scrivener

Lawrence J. Shaheen Jr.

Michael J. Smith