



**The University of North Carolina at Charlotte
Board of Trustees**

Audit, Compliance, and Enterprise Risk Management Committee Meeting

Wednesday, February 18, 2026, 9:30 – 10:15 a.m.

Popp Martin Student Union, 340 ABDE

Open Session Minutes

Committee Members in Attendance

Larry Shaheen Jr., Chair
Tom Scrivener, Vice Chair
John Bailey

Committee Members Not in Attendance

Geoff Gray
Sasha Weintraub

Other Trustees in Attendance

Isaiah J. Grayson, Student Body President

Staff and Faculty in Attendance

Sharon Gaber, Chancellor
Richard Amon, Vice Chancellor for Business Affairs
Lauryn Anderson, Executive Assistant to the Chief of Staff
Kim Bradley, Chief of Staff and Assistant Secretary to the Board of Trustees
Joe Bost, Special Assistant to the Chancellor for External Relations and Partnerships
Beth Crigler, Vice Chancellor for Advancement
Tina Dadio, University Public Records Officer/Legal Specialist
John Daniels, Vice Chancellor for Research
Steven Dunham, Chief Risk Officer
Shari Dunn, Senior Director of Executive Communications
Sarah Edwards, Interim Vice Chancellor for Institutional Integrity and General Counsel
Chris Gonyar, Associate Vice Chancellor for Safety & Security
Amy Hisler, Controller
Jesh Humphrey, Interim Director of Athletics
Christy Jackson, Deputy Chief Communications Officer and Executive Director
Andrew James, Strategic Communications, Media Relations Specialist
Melva Jenkins, Administrative Liaison for University Governance
Kyle Lanasa, Operations Coordinator for Emergency Management
NiCole Lynch, Director of the Demonstration Activity Resource Team
Anna Parks, Executive Assistant to the Chancellor

Michelle Reinken, Assistant Vice Chancellor for Civil Rights and Title IX/Title IX Coordinator
Tarveras Rogers, IT Auditor, Certified Information Systems Auditor
Zach Rogers, Senior Audit Manager, Office of State Auditor, *Via Zoom*
Brenda Shue, Business Officer, Chancellor's Office
Erica Solosky, Assistant Vice Chancellor for Ethics, Policy, and Compliance
and Interim Deputy General Counsel
Deborah Thomas, Associate Vice Chancellor for Research
Jennifer Troyer, Provost and Vice Chancellor for Academic Affairs
Kevin Vehar, Internal Audit Manager
Greg Verret, Associate Vice Chancellor for Finance
Jennifer Walker, Chief Audit Officer
Alan Wilson, Police and Public Safety, Sergeant/Criminal Investigations Division

Technical Support Staff

John Finger, Media Production Team, Online Multimedia Specialist
Alex Frizzell, Media Production Team, Technical and Production Manager
Harrison Hieb, Digital Media Communications, Cinematographer/Videographer
Adrian Jelley, OneIT, Technology Analyst
Casey Leblanc, OneIT, Technology Support Analyst
Hank Silver II, Creative Services, Broadcast/IT Engineer
Stephen Snipes, Technical Services, Assistant Director
Sean Stallings, Media Production Team, Media Production Specialist, Remote Technician
Natasha Stracener, Media Production Team, Instructional Media Production Manager, In-person
Technician
Matthew Wheeling, Media Production Team, Online Multimedia Specialist

Call to Order. Mr. Shaheen called the meeting to order and reminded Committee members of their duty to avoid conflicts of interest and appearances of conflicts of interest under the State Government Ethics Act and advised Committee members to notify him immediately if anyone should become aware of a conflict of interest or the appearance of a conflict of interest during the meeting. No conflicts were reported.

Approval of Previous Meeting Minutes. Mr. Shaheen requested action on the December 10, 2025, Audit, Compliance, and Enterprise Risk Management Committee (ACERM) meeting minutes.

Action. On a motion by Mr. Scrivener, seconded by Mr. Bailey, the Committee approved the December 10, 2025, Audit, Compliance, and Enterprise Risk Management Committee minutes.

Report on 2024-2025 External Audits. Mr. Rogers reported that their office successfully completed the FY25 financial statement audit for the University, resulting in an unmodified (clean) opinion with no findings. He also mentioned that the full report is now available on the University's Financial Services website.

Annual Financial Audits of Associated Entities. Mr. Verret provided an update on the annual financial audits of the associated entities. Mr. Verret reported that the external auditors completed the FY25 financial statement audits for the Foundation, the Athletic Foundation, Charlotte Investment Fund, Inc., and Charlotte Student Legal Services, and that all audits received were unmodified (clean) with no findings.

National Collegiate Athletics Association (NCAA) Agreed-Upon-Procedures. Ms. Hisler reported that, as with all National Collegiate Athletics Association (NCAA) member institutions, UNC Charlotte is

required to submit financial data detailing operating revenues and expenses related to its intercollegiate athletics program to the NCAA on an annual basis and is subject to “agreed-upon-procedures” performed by an independent accountant. Ms. Hisler reported that the accountant’s report was returned with no major findings for the University.

Internal Audit Update. Ms. Walker provided an update on the FY26 Internal Audit Plan and summarized the internal audit reports issued this period with no high-risk findings reported. Ms. Walker informed the Committee that she will include in her report a chart detailing the status of any pending corrective action plans.

Conflicts of Interest Update (State Government Ethics Act). Ms. Solosky provided the annual Conflict of Interest update, with no actual conflicts reported. Ms. Solosky reminded the committee that UNC Charlotte Board of Trustees members must file a Statement of Economic Interest prior to being appointed, and annually by April 15 of each year.

Enterprise Risk Management (ERM) Update. Mr. Dunham presented an updated Key Enterprise Risk Dashboard and a summary of current enterprise risk insights. Mr. Dunham highlighted several areas of focus, including the impact of federal funding on research activity, inflationary pressures, athletic financial and funding update, protests and demonstrations, and enrollment trends. Mr. Dunham emphasized that maintaining high standards of care will require ongoing assessment and improvement.

There was discussion about potential FY27 research facilities and administrative (F&A) risks. Dr. Daniels noted no immediate shortfall is expected and that efforts are ongoing to address any longer-term concerns. Dr. Amon reported that proactive measures are underway to manage those risks. The Committee also discussed possible state budget impacts on Athletics, and Mr. Humphrey reported that any risk has been incorporated into planning and that fundraising remains a priority. Enrollment trends were briefly reviewed.

Mr. Shaheen excused all attendees except for the Trustees, Chancellor Gaber, and those who are participating in the closed session items. Members of the Chancellor’s Cabinet are welcome to stay.

Closed Session

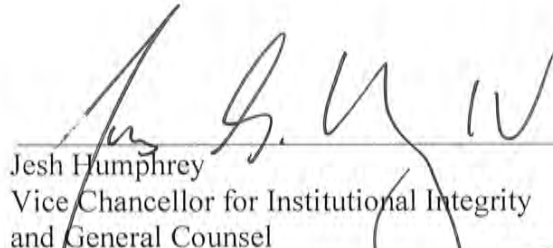
Closed session minutes are filed in the office of the Assistant Secretary to the Board of Trustees.

Open Session

Motion to Adjourn. Mr. Shaheen requested a motion to adjourn.

Action. On a motion by Mr. Bailey, seconded by Mr. Scrivener, the meeting was adjourned.

Submitted:

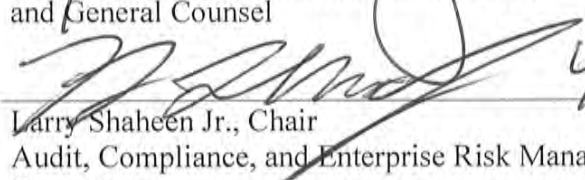

Jesh Humphrey

Vice Chancellor for Institutional Integrity
and General Counsel

4/29/26

Date

Approved:


Larry Shaheen Jr., Chair

Audit, Compliance, and Enterprise Risk Management
Committee

4/29/24

Date



**The University of North Carolina at Charlotte
Board of Trustees**

Executive Committee Meeting

Wednesday, February 18, 2026, 10:25 – 10:50 a.m.
Popp Martin Student Union, 340 ABDE

Open Session Minutes

Committee Members in Attendance

Dontá Wilson, Chair
John Bailey
Isaiah Grayson
Larry Shaheen Jr.
Michael Smith

Committee Members Not in Attendance

Sasha Weintraub, Vice Chair
Geoff Gray

Staff/Faculty in Attendance

Sharon Gaber, Chancellor
Rich Amon, Vice Chancellor for Business Affairs
Lauryn Anderson, Executive Assistant to the Chief of Staff
Joe Bost, Special Assistant to the Chancellor for External Relations and Partnerships
Kim Bradley, Chief of Staff and Assistant Secretary to the Board
Shari Dunn, Senior Director of Executive Communications
Sarah Edwards, Interim Vice Chancellor for Institutional Integrity and General Counsel
Jesh Humphrey, Interim Director of Athletics
Christy Jackson, Deputy Chief Communications Officer and Executive Director of Strategic Communications
Andrew James, Strategic Communications, Media Relations Specialist
Melva Jenkins, Administrative Liaison for University Governance
Anna Parks, Executive Assistant to the Chancellor
Jen Ames Stuart, Chief Communications Officer/Associate Vice Chancellor for University Communications
Jennifer Troyer, Provost and Vice Chancellor for Academic Affairs
Alan Wilson, Police and Public Safety, Sergeant/Criminal Investigations Division

Technical Support Staff in Attendance

John Finger, Media Production Team, Online Multimedia Specialist
Alex Frizzell, Media Production Team, Technical and Production Manager
Harrison Hieb, Digital Media Communications, Cinematographer/Videographer

Adrian Jelley, OneIT, Technology Analyst
Casey Leblanc, OneIT, Technology Support Analyst
Hank Silver II, Creative Services, Broadcast/IT Engineer
Stephen Snipes, Technical Services, Assistant Director
Sean Stallings, Media Production Team, Media Production Specialist, Remote Technician
Natasha Stracener, Media Production Team, Instructional Media Production Manager, In-person Technician
Matthew Wheeling, Media Production Team, Online Multimedia Specialist

Call to Order. Mr. Wilson called the meeting to order and reminded Committee members of their duty to avoid conflicts of interest and appearances of conflicts of interest under the State Government Ethics Act, in accordance with Chapter 138A of the North Carolina General Statutes, and advised the Committee members to notify him immediately if anyone should become aware of a conflict of interest or the appearance of a conflict of interest during the meeting. No conflicts of interest were reported.

Approval of Previous Meeting Minutes. Mr. Wilson requested action on the minutes from the December 10, 2025, Executive Committee Meeting, as distributed.

Action. On a motion by Mr. Smith, seconded by Mr. Grayson, the Committee unanimously approved the December 10, 2025, meeting minutes.

Board Officer Nomination Process. Mr. Wilson briefed committee members on the process for the annual board officer nominations that will take place in July. He reported that Trustee Smith will chair the Nominating Committee and will convene committee members Trustees Scrivener and Aznar to develop a recommended slate of officers for 2026-27.

Plans to Establish the Honeywell Distinguished Professor in Infrastructure and the Honeywell Distinguished Professor in Computing and Intelligence. Provost Troyer presented plans to establish two Honeywell Distinguished Professors, one in Infrastructure and one in Computing and Intelligence.

Mr. Wilson requested a motion to approve the plans, as presented.

Action. On a motion by Mr. Bailey, seconded by Mr. Smith, the Committee unanimously approved the plans to establish the Honeywell Distinguished Professor in Infrastructure and the Honeywell Distinguished Professor in Computing and Intelligence.

Annual Post-Tenure Review Report. Provost Troyer presented the results of the first annual post-tenure review report. She reported that they are reviewed annually and a more in-depth assessment is conducted every five years.

Motion to Convene in Closed Session. Mr. Wilson requested a motion to convene in closed session pursuant to the following General Statutes of the State of North Carolina:

- a. To prevent the disclosure of information that is privileged or confidential pursuant to the law of this State or of the United States,*

- or not considered a public record within the meaning of Chapter 132 of the General Statutes pursuant to N.C.G.S. §143-318.11 (a)(1); and*
- b. to prevent the premature disclosure of an honorary degree, scholarship, prize, or similar award pursuant to N.C.G.S. §143-318.11(a)(2).*

Action. On a motion by Mr. Bailey, seconded by Mr. Grayson, the Committee convened in closed session.

Mr. Wilson excused all attendees except trustees, Chancellor Gaber, Ms. Bradley, Ms. Jenkins, and Cabinet members.

Closed Session

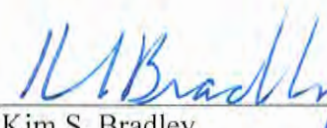
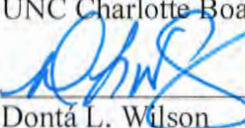
Closed session minutes are filed in the office of the assistant secretary to the Board of Trustees.

Open Session

Action on Chancellor’s Professor Nomination. Mr. Wilson requested a motion to approve the nomination of Dr. Pilar Blitvich for the Chancellor’s Professor designation, as presented in closed session.

Action. On a motion by Mr. Bailey, seconded by Mr. Smith, the Committee unanimously approved Dr. Pilar Blitvich for the Chancellor’s Professor designation.

Adjourn. There being no further business to come before the Committee, Mr. Wilson adjourned the meeting at 10:37 am.

<i>Submitted:</i>		4/29/26
	Kim S. Bradley	Date
	Assistant Secretary to the Board	
	UNC Charlotte Board of Trustees	
<i>Approved:</i>		4/29/26
	Dontá L. Wilson	Date
	Chair	
	UNC Charlotte Board of Trustees	



**The University of North Carolina at Charlotte
Board of Trustees**

Academic and Student Life Committee Meeting
Wednesday, February 18, 2026, 11:00 a.m. - 12:00 p.m.
Popp Martin Student Union, 340 ABDE

Open Session Minutes

Committee Members in Attendance

John Bailey, Chair
Michael Smith, Vice Chair
Isaiah Grayson
David Longo
Dontá Wilson, ex officio

Other Trustees in Attendance

Lawrence Shaheen Jr.

Staff/Faculty in Attendance

Sharon Gaber, Chancellor
Jen Ames-Stuart, Associate Vice Chancellor & Chief Communications Officer, University Communications
Lauryn Anderson, Executive Assistant to the Chief of Staff
Joe Bost, Special Assistant to the Chancellor for External Relations and Partnerships
Kim Bradley, Chief of Staff
Kiran Budhrani, Director of Teaching & Learning Innovation, Center for Teaching and Learning
John Daniels, Vice Chancellor for Research
Shari Dunn, Senior Director, Executive Communications
Sarah Edwards, Interim Vice Chancellor for Institutional Integrity and General Counsel
Michelle Guobadia, Senior Director of Student Engagement and Director of Fraternity & Sorority Life
Jesh Humphrey, Interim Director of Athletics
Christy Jackson, Deputy Chief Communications Officer and Executive Director, Strategic Communications
Andrew James, Media Relations Specialist
Melva Jenkins, Administrative Liaison for University Governance
Anna Parks, Executive Assistant to the Chancellor
Chris Smith, Associate Vice Chancellor for Student Affairs
Jennifer Troyer, Provost and Vice Chancellor for Academic Affairs
Leslie Zenk, Associate Provost and Chief of Staff

Technical Support Staff

John Finger, Media Production Team, Online Multimedia Specialist

Alex Frizzell, Media Production Team, Technical and Production Manager
Harrison Hieb, Digital Media Communications, Cinematographer/Videographer
Adrian Jelley, OneIT, Technology Analyst
Casey Leblanc, OneIT, Technology Support Analyst
Hank Silver II, Creative Services, Broadcast/IT Engineer
Stephen Snipes, Technical Services, Assistant Director
Sean Stallings, Media Production Team, Media Production Specialist, Remote Technician
Natasha Stracener, Media Production Team, Instructional Media Production Manager, In-person Technician
Matthew Wheeling, Media Production Team, Online Multimedia Specialist

Call to Order. Mr. Bailey called the meeting to order and reminded members of the Committee of their duty to avoid conflicts of interest and appearances of conflicts of interest under the State Government Ethics Act in accordance with Chapter 138A of the North Carolina General Statutes and advised the Trustees to make him aware of any conflict of interest or any appearance of a conflict of interest with respect to any matters coming before the Committee at any time during the meeting. No conflicts of interest were reported.

Approval of Minutes. Mr. Bailey requested action on the minutes of the December 10, 2025, Academic and Student Life Committee meeting.

Action. On a motion by Mr. Longo, seconded by Mr. Grayson, the Committee unanimously approved the December 10, 2025, meeting minutes.

Amended Associated Entity Resolution. Ms. Edwards presented a request to reapprove Charlotte 49ers Ventures as an associated entity of UNC Charlotte. Charlotte 49ers Ventures was initially approved in April 2025 as a nonprofit corporation and would now like to operate as a nonprofit limited liability company.

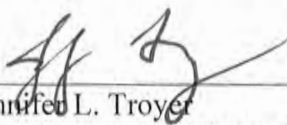
Action. On a motion by Mr. Longo, seconded by Mr. Grayson, the Committee unanimously approved the amended Charlotte 49ers Ventures resolution as presented.

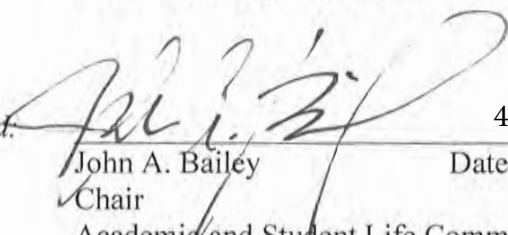
Greek Life. Ms. Guobadia presented an overview of Fraternity and Sorority Life at UNC Charlotte, with a focus on community growth trends and academic performance outcomes, including GPA, retention, and persistence data. The presentation further outlined the educational value of fraternity and sorority involvement, the University's accountability and risk mitigation framework, signature programs, and how Fraternity & Sorority Life intentionally supports student success, leadership development, and alignment with institutional priorities.

AI in Teaching and Research. Provost Troyer and Vice Chancellor Daniels shared the ways in which UNC Charlotte is a leader in Artificial Intelligence teaching and research including through academic programs such as the newly-approved BS and MS degrees in AI and forthcoming minors and microcredentials, signature programs and centers including the annual AI Summit, AI Faculty Fellows, and the Charlotte AI Institute for Research. Vice Chancellor Daniels also highlighted strategic directions and activities for AI research including interdisciplinary collaborations, internal and external partnerships, and how faculty research is making an impact.

Athletics Update. Mr. Humphrey shared an update on Athletics, including information regarding the football transfer portal, the men's and women's basketball teams, and the start of the spring season. Mr. Humphrey reported that this past fall, Charlotte student-athletes posted the strongest academic performance in department history, setting new records for both semester and cumulative GPA. Football, men's tennis, and women's lacrosse each achieved program-best semester GPAs, with football and lacrosse also setting cumulative records, while nearly three-quarters of all student-athletes earned a 3.0 or higher.

Adjourn. There being no further business before the Committee, Mr. Bailey adjourned the meeting.

Submitted:  4/29/26
Jennifer L. Troyer Date
Provost and Vice Chancellor for Academic Affairs

Approved:  4/29/26
John A. Bailey Date
Chair
Academic and Student Life Committee



**The University of North Carolina at Charlotte
Board of Trustees**

Advancement and Public Relations Committee Meeting

February 18, 2026, 1:15 - 2:15 p.m.
Popp Martin Student Union, 340 ABDE

Open Session Minutes

Committee Members in Attendance

Henry Atkins, Acting Committee Chair
David Ravin (virtual)
Dontá Wilson, Board of Trustees Chair

Committee Members Not in Attendance

Geoff Gray, Committee Chair
Sasha Weintraub, Vice Chair

Staff/Faculty in Attendance

Lauryn Anderson, Executive Assistant to the Chief of Staff
Jen Ames Stuart, Associate Vice Chancellor for University Communications
Rich Amon, Vice Chancellor for Business Affairs
Joe Bost, Special Assistant to the Chancellor for External Relations and Partnerships
Kim Bradley, Chief of Staff
Beth Crigler, Vice Chancellor for University Advancement
John Daniels, Vice Chancellor for Research
Sarah Edwards, Interim Vice Chancellor for Institutional Integrity and General Counsel
Shari Dunn, Senior Director of Executive Communications
Bernadette Donovan-Merkert, Dean of the Klein College of Science
Sharon Gaber, Chancellor
Penny Hawkins, Associate Vice Chancellor of University Development & Interim Executive Director of the Athletic Foundation
Jesh Humphrey, Interim Director of Athletics
Christy Jackson, Deputy Chief Communications Officer and Executive Director
Melva Jenkins, Administrative Liaison for University Governance
Jodi Kaplan, Associate Vice Chancellor of Alumni Engagement
Melanie Moore, Project Manager, Board Engagement & Events

Anna Parks, Executive Assistant to the Chancellor
Laura Sharpe, Executive Director of University Engagement and Events
Jennifer Troyer, Provost and Vice Chancellor for Academic Affairs
Al Wilson, Police and Public Safety, Sergeant/Criminal Investigations Division

Guests in Attendance

Bo Cauble, UNC Charlotte Foundation Board Member
Gene Johnson, UNC Charlotte Foundation Board Chair
Greg Ross, UNC Charlotte Foundation Board Vice Chair
Charles Simms, UNC Charlotte Foundation Board Member

Technical Support Staff in Attendance

John Finger, Media Production Team, Online Multimedia Specialist
Alex Frizzell, Media Production Team, Technical and Production Manager
Harrison Hieb, Digital Media Communications, Cinematographer/Videographer
Adrian Jelley, OneIT, Technology Analyst
Casey Leblanc, OneIT, Technology Support Analyst
Hank Silver II, Creative Services, Broadcast/IT Engineer
Stephen Snipes, Technical Services, Assistant Director
Sean Stallings, Media Production Team, Media Production Specialist, Remote Technician
Natasha Stracener, Instructional Media Production Manager
Matt Wheeling, Media Production Specialist

Call to Order. Mr. Atkins reminded Committee members of their duty to avoid conflicts of interest and appearances of conflicts of interest in accordance with the State Government Ethics Act, Chapter 138A of the North Carolina General Statutes. He advised Committee members to notify him immediately if anyone should become aware of a conflict of interest or any items that may create the appearance of a conflict of interest during the meeting. No conflicts of interest were reported. Mr. Atkins called the meeting to order.

Approval of Minutes. Mr. Atkins requested a motion to approve the December 10, 2025 Advancement and Public Relations Committee meeting minutes as distributed.

Action. On a motion by Mr. Wilson, seconded by Mr. Ravin, the Committee unanimously approved the December 10, 2025 meeting minutes.

Marketing and Communications Update. Dr. Stuart presented an overview of recent University-wide Marketing and Communications efforts by outlining three overarching goals for communications strategy: advance the University's reputation; elevate brand and digital engagement; and foster a thriving campus community. She highlighted advances in research, internships and entrepreneurship opportunities for students; the University's launching of new social media channels to support brand storytelling; and the steady increase in readership of *Niner Insider*, an e-newsletter, among faculty, staff, and students.

Fundraising Update. Ms. Crigler shared that the University's capital campaign, *For the Love of Charlotte*, has raised more than \$49.5 million of its \$75 million FY26 goal and \$391 million of

the total 5-year campaign goal of \$500 million. Ms. Hawkins shared an overview of principal and mid-level gift giving growth throughout the campaign, noting that more than 50 gifts of over \$1 million had been made. She also mentioned that the 11th annual Niner Nation Gives Campaign will take place March 31-April 2.

Klein College of Science Presentation. Dr. Bernadette Donovan-Merkert shared an overview of the Klein College of Science, which is home to the departments of Biological Sciences, Chemistry, Mathematics and Statistics and Physics and Optical Science, as well as the Botanical Gardens and McMillan Greenhouse.

Motion to Convene in Closed Session. Mr. Atkins requested a motion to convene in closed session.

Action. On a motion by Mr. Wilson seconded by Mr. Ravin, the Committee convened in closed session pursuant to the following General Statutes of the State of North Carolina:

- a. *To prevent the disclosure of information that is privileged or confidential pursuant to the law of this State or of the United States, or not considered a public record within the meaning of Chapter 132 of the General Statutes pursuant to N.C.G.S. §143-318.11 (a)(1).*

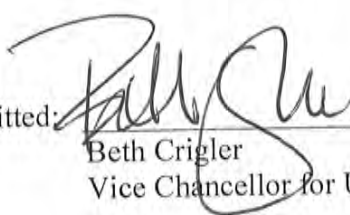
Closed Session

Closed session minutes are filed in the office of the assistant secretary to the Board of Trustees.

Open Session

Adjourn. There being no other business, Mr. Atkins adjourned the meeting.

Submitted:


Beth Crigler

Vice Chancellor for University Advancement


Date

Approved:


Geoff Gray

Chair

Advancement and Public Relations Committee


Date



**The University of North Carolina at Charlotte
Board of Trustees**

Finance and Physical Properties Committee Meeting

February 18, 2026, 2:25 p.m. - 3:05 p.m.

Popp Martin Student Union, 340 ABDE

Minutes

Committee Members in Attendance

Michael Smith, Chair
Thomas Scrivener, Vice Chair
Amy Klein Aznar
Larry Shaheen Jr.
Dontá Wilson, ex officio

Other Trustees in Attendance

John Bailey
David Longo
Hugh McColl

Staff/Faculty in Attendance

Rich Amon, Vice Chancellor Business Affairs
Lauryn Anderson, Executive Assistant to the Chief of Staff
Kevin Bailey, Vice Chancellor for Student Affairs
Joe Bost, Special Assistant to the Chancellor for External Relations and Partnerships
Kim Bradley, Chief of Staff
Owen Cooks, Associate Vice Chancellor for Facilities Management
Shari Dunn, Senior Director of Executive Communications
Sarah Edwards, Interim Vice Chancellor for Institutional Integrity and General Counsel
Katharina Findlater, Business Affairs Operation Manager
Sharon Gaber, Chancellor
Isaiah Grayson, Student Body President
Jesh Humphrey, Interim Athletic Director
Christy Jackson, Deputy Chief Communications Officer and Executive Director
Melva Jenkins, Administrative Liaison for University Governance
Doug Lape, Associate Vice Chancellor for Business Services
Anna Parks, Executive Assistant to the Chief of Staff
Ken Smith, Associate Vice Chancellor for University Budget
Brenda Shue, Business Officer

Jen Ames Stuart, Associate Vice Chancellor & Chief Communications Officer
Jennifer Troyer, Provost and Vice Chancellor for Academic Affairs
Greg Verret, Associate Vice Chancellor for Finance
Leslie Zenk, Associate Provost and Chief of Staff in the Office of Academic Affairs

Guests

Gene Johnson, UNC Charlotte Foundation Board Chair

Technical/Support Staff

John Finger, Media Production Team, Online Multimedia Specialist
Alex Frizzell, Media Production Team, Technical and Production Manager
Harrison Hieb, Digital Media Communications, Cinematographer/Videographer
Adrian Jelley, OneIT, Technology Analyst
Casey Leblanc, OneIT, Technology Support Analyst
Hank Silver II, Creative Services, Broadcast/IT Engineer
Stephen Snipes, Technical Services, Assistant Director
Sean Stallings, Media Production Team, Media Production Specialist, Remote Technician
Natasha Stracener, Media Production Team, Instructional Media Production Manager, In-person Technician
Matthew Wheeling, Media Production Team, Online Multimedia Specialist

Call to Order. Mr. Smith called the meeting to order and reminded committee members of their duty to avoid conflicts of interest and appearances of conflicts of interest under the State Government Ethics Act, in accordance with Chapter 138A of the North Carolina General Statutes, and advised the committee members to notify him immediately if anyone should become aware of a conflict of interest or the appearance of a conflict of interest during the meeting. No conflicts of interest were reported.

Approval of Previous Meeting Minutes. Mr. Smith requested approval of the December 10, 2025, minutes of the Finance and Physical Properties Committee.

Action: On a motion by Mr. Scrivener, seconded by Ms. Aznar, the Committee unanimously approved the minutes for the December 10, 2025, meeting.

Capital Action Items

Requests for Authorization of Capital Projects - Multiple Projects. *Robinson Humidity Control and Boiler Replacement.* Mr. Cooks presented this \$1,200,000 project that will replace aging HVAC systems in Robinson Hall to control humidity in critical spaces and replace end-of-life boilers.

Greek Village Parking Lot Renewal. Mr. Cooks presented this \$1,327,620 project that will repave and restripe 348 spaces in the Greek Village parking lot to address normal wear and tear and replace damaged curb, gutter, and landscaping.

Dubois Center Energy Efficiency Controls Upgrade. Mr. Cooks presented this \$1,000,000 project that will replace HVAC controls in the Dubois Center to improve the overall energy efficiency of the HVAC system.

Action: On a motion by Mr. Shaheen, seconded by Mr. Scrivener, the Committee voted unanimously to approve the authorization to undertake the capital projects, as presented.

Requests for Designer Ratifications. Mr. Cooks presented a request for designer ratifications for four projects:

RUP-4 Chiller Repairs: Selected designer: Hanson Professional Services; 1st Alternate: McKim & Creed; 2nd: Precis Engineering & Architecture.

Kennedy Roof Replacement: Selected designer: Wolf Trail Engineering; 1st Alternate: Design Collaborative; 2nd: THP Limited

Kennedy Exterior Stair Replacement: Selected designer: Bennett & Pless Inc.; 1st Alternate: Walter P. Moore and Associates, Inc.; 2nd: LMHT Associates, PA.

Campus Fire Pump Controller Replacements: Apogee Consulting Group, P.A.; 1st Alternate: WSP USA Building; 2nd: DeVita & Associates, inc

Action: On a motion by Mr. Scrivener, seconded by Ms. Aznar, the Committee unanimously approved the selected designers and alternates, as presented.

Requests for Construction Manager at Risk Ratification. Mr. Cooks presented a request for a construction manager at risk ratification for the *Smith Comprehensive Renovation:* Selected designer: Barton Malow Builders; 1st Alternate: Messer Construction; 2nd: D.A. Everett Construction.

Action: On a motion by Mr. Scrivener, seconded by Ms. Aznar, the Committee unanimously voted to recommend full Board approval of the selected construction managers at risk and alternates, as presented.

Requests for Acquisition of Real Property by Lease: *Division of Research - Cybersecurity Lab.* Mr. Cooks presented a recommendation to acquire property by lease. The request is for a five-year lease for the property located at 528 N. Brevard Street (across from the Dubois Center), for use as a data center simulation facility and an anchor for the North Tryon Tech Hub. The annual lease amount is \$242,330 for 8,812 square feet, with a 3% annual escalation over the proposed five year lease. Research F&A (federal grant overhead) funds will cover lease and upfit expenses.

Action: On a motion by Mr. Scrivener seconded by Ms. Aznar, the Committee unanimously voted to recommend full Board approval of the acquisition of real property by lease, as presented.

Financial Information Items

UNC Charlotte Budget Update. Mr. Amon provided an update of the University budget as of December 2025, including a comparison of the year-to-date budgets versus the year-to-date actuals for all general funds, housing, athletics, parking, and dining.

Financial Ratios and Credit Rating Analysis. Mr. Verret presented a financial ratios and credit rating analysis and discussed the overall financial fiscal health of the University and the Moody's rating agency scorecard.


Associated Entities. Mr. Verret provided an update on the University's associated entities and discussed the contributions to the University, investment performance, debt, and the net assets of the University's associated entities.

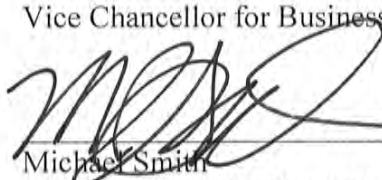
Capital Information Items

Formal Capital Projects Improvements Update. Mr. Cooks reported that there are 13 projects in design, 6 in bidding and 8 in construction.

Notice of Designer Approval through Delegated Authority. Mr. Cooks reported that one project and five selected designers have been approved through delegated authority with project budgets under \$500,000.

Adjourn. There being no further business before the Committee, the meeting was adjourned at 2:56 p.m.

Submitted:  4/29/26
Rich Amon Date
Vice Chancellor for Business Affairs

Approved:  4/29/26
Michael Smith Date
Chair, Finance and Physical Properties Committee



**The University of North Carolina at Charlotte
Board of Trustees**

Wednesday, February 18, 2026
Popp Martin Student Union, 340 ABDE
3:15 – 4:45p.m.

Open Session Minutes

Board Members in Attendance

Dontá Wilson, Chair
Henry Atkins
Amy Klein Aznar
John Bailey
Isaiah Grayson
David Longo
Hugh McColl Jr.
David Ravin
Thomas Scrivener
Larry Shaheen Jr.
Michael Smith

Board Members Not in Attendance

Geoff Gray
Sasha Weintraub, Vice Chair

Staff/Faculty in Attendance

Sharon Gaber, Chancellor
Lauryn Anderson, Executive Assistant to the Chief of Staff
Rich Amon, Vice Chancellor for Business Affairs
Kim Bradley, Chief of Staff and Assistant Secretary to the Board
Mike Carlin, Vice Chancellor for OneIT and Chief Information Officer
Owen Cooks, Associate Vice Chancellor for Facilities Management
Beth Crigler, Vice Chancellor for Advancement
John Daniels, Vice Chancellor for Research
Sarah Edwards, Interim Vice Chancellor for Institutional Integrity and General Counsel
Katharina Findlater, Business Affairs Operations Manager
Christy Jackson, Deputy Chief Communications Officer and Executive Director
Jesh Humphrey, Interim Director of Athletics
Melva Jenkins, Administrative Liaison for University Governance
Anna Parks, Executive Assistant to the Chief of Staff
Debra Smith, Faculty Council President
Jen Ames Stuart, Chief Communications Officer/Associate Vice Chancellor for University
Communications

Jennifer Troyer, Provost and Vice Chancellor for Academic Affairs
Jessica Waldman, Staff Council Chair
Leslie Zenk, Associate Provost and Chief of Staff
Alan Wilson, Police and Public Safety, Sergeant/Criminal Investigations Division

Technical Support Staff

John Finger, Media Production Team, Online Multimedia Specialist
Alex Frizzell, Media Production Team, Technical and Production Manager
Harrison Hieb, Digital Media Communications, Cinematographer/Videographer
Adrian Jelley, OneIT, Technology Analyst
Casey Leblanc, OneIT, Technology Support Analyst
Hank Silver II, Creative Services, Broadcast/IT Engineer
Stephen Snipes, Technical Services, Assistant Director
Sean Stallings, Media Production Team, Media Production Specialist, Remote Technician
Natasha Stracener, Media Production Team, Instructional Media Production Manager, In-person Technician
Matthew Wheeling, Media Production Team, Online Multimedia Specialist

Guests in Attendance

Bo Cauble, Foundation Board
Jonathan Hill, Foundation Board
Gene Johnson, Chair, Foundation Board
Greg Ross, Foundation Board

Call to Order. Mr. Wilson called the meeting to order and reminded Board members of their duty to avoid conflicts of interest and appearances of conflicts of interest under the State Government Ethics Act, in accordance with Chapter 138A of the North Carolina General Statutes, and advised the Board members to notify him immediately if anyone should become aware of a conflict of interest or the appearance of a conflict of interest during the meeting. No conflicts of interest were reported.

Approval of Previous Meeting Minutes. Mr. Wilson requested approval of the December 10, 2025, meeting minutes.

Action. On a motion by Mr. Grayson, seconded by Mr. Smith, the Board unanimously approved the minutes of the December 10, 2025, meeting as distributed.

Board Chair's Remarks. Mr. Wilson congratulated Chancellor Gaber on recently being named the Charlotte Business Journal's 2025 Business Person of the Year. He also recognized Gene Johnson, the Foundation Board chair, for being inducted to the NC Business Hall of Fame. Mr. Wilson reported that the Board of Trustees and Foundation Board held their annual joint luncheon and emphasized their shared vision of student success. Mr. Wilson next discussed the upcoming winter commencement and the continued momentum of the record-breaking *For the Love of Charlotte* university campaign.

Chancellor's Report. Chancellor Gaber began her remarks with updates on student success, noting the largest to date commencement ceremony in December with 3,100 degrees and graduate certificates awarded. She also noted the addition of the summer ceremony in August to accommodate the growing number of graduates. Next, Chancellor Gaber provided updates on enrollment, reporting a new spring

enrollment record of 30,019, with a reminder that spring enrollment is always lower than fall enrollment due to the number of graduates in December. She also noted strong retention and transfer growth up 12% over last spring.

Chancellor Gaber next reported that the Division of Research launched the National Defense Intelligence & Innovation Institute (NDI3) in November and it will serve as the central hub for defense-related research, partnerships, technology transition, and workforce development. Chancellor Gaber emphasized that the multidisciplinary institute capitalizes the division's great work in support of the military and defense community and builds on the University's established strengths in several core research areas. She noted that the NDI3 will also support North Carolina's defense and military sector, which provides more than 650,000 jobs and is one of the state's largest economic drivers.

Chancellor Gaber also reported that the University will host a visiting team from the National Science Foundation (NSF) as part of our bid as one of 15 finalists vying for an NSF Engines grant of up to \$160M over ten years. She shared that the University's proposal focuses on modernization of the energy grid and addresses technologies that will shape the future of the transmission, distribution, and generation of power, including nuclear energy. Chancellor Gaber asserted that as the anchor institution for the proposal in a region of service which spans 36 counties in North and South Carolina, UNC Charlotte has assembled a wide array of more than 100 committed higher ed, industry and regional partners, as well as strong political support for the project.

Next, Chancellor Gaber provided an update on NCInnovation, reporting that UNC Charlotte has received more NCInnovation funding for more projects than any other school in the UNC System.

Chancellor Gaber shared examples of other recent UNC Charlotte research successes to include an NSF grant of more than \$560,000 awarded for a project that can make precise measurements on a single cell (principal investigator is faculty member Angelo Gaitas in Electrical and Computer Engineering & the Center for Biomedical Engineering & Science); an NSF grant of more than \$326,000, plus \$1-million per year in memberships, from the Center for Identification Technology Research (CITeR), which officially moved to UNC Charlotte as the lead institution.

Next, Chancellor Gaber provided an update on the US News & World Report (USNWR) online rankings, highlighting our online bachelors ranking of No. 4 in the nation and No. 1 in North Carolina, as well as earning a No. 2 national ranking and No. 1 in North Carolina for Best Online Bachelor's Programs for Veterans. She also noted that the University's Carnegie Community Engagement Classification was recently reaffirmed—a national recognition of the University's deep and sustained commitment to community-focused teaching, research, and service.

Chancellor Gaber then gave a quick update on the planned refresh of the 10-year strategic plan with four focus areas: Transform Students' Lives through Education, Opportunity, and Excellence; Power the Future through Research in All Its Forms; Drive Progress for North Carolina and Beyond; Forge Charlotte's Ascent to National Distinction.

Next, Chancellor Gaber stated that the University's reputation continues to grow both nationally and within North Carolina and shared that she and North Carolina Central University Chancellor Karrie Dixon were invited to present to the Board of Governors Committee on Strategic Initiatives, highlighting our successful work in recruiting and retaining high-achieving students.

Chancellor Gaber then discussed the success of the fundraising campaign, *For the Love of Charlotte*, which continues to exceed projections, having raised nearly 77% of the \$500 million goal to date. Chancellor Gaber also reminded the Board of upcoming fundraising events including the Judy Rose Let Me Play Luncheon on March 17 with Nicole Tepper as the keynote speaker; and the Niner Nation Gives Campaign (49 hours of giving) from March 31 - April 2.

Chancellor Gaber next apprised the Board of two new UNC System policies, including a new policy requiring all campuses to make course syllabi publicly available in a searchable online database and a proposed regulation that states student activity fee revenue cannot be used to fund activities, programs or services that are not generally available to the entire student body. She also noted that the regulation specifically references services that provide or subsidize legal advice, counsel, or representation to individual students or student groups. Chancellor Gaber also shared that we are pursuing accreditation with the Commission for Public Higher Education (CPHE), a newly formed accrediting body founded by six public university systems, including the UNC System. She also reported that UNC Charlotte is one of three UNC System institutions, along with Appalachian State, and North Carolina Central, that are participating in the initial pilot cohort of 10 schools.

Report of the Executive Committee. Mr. Wilson reported that he advised the Committee that he had appointed Trustee Smith to once again chair the Nominating Committee, with Trustees Scrivener and Aznar joining him as members. He reported that Trustee Smith will convene the committee in the coming months to collaborate on a recommended slate of officers to share with the Board prior to the July organizational meeting when elections will be held. Mr. Wilson also reported that the Committee unanimously approved two plans to establish two Honeywell Distinguished Professorships, one in Infrastructure and one in Computing and Intelligence. He reported that Provost Troyer also presented the first annual post-tenure review report. Lastly, Mr. Wilson reported that the Committee unanimously approved Dr. Pilar Blitvitch to receive the Chancellor's Professor designation.

Report of the Finance and Physical Properties Committee. Mr. Smith reported that the Committee reviewed several financial and capital items including project authorization for the Robinson Humidity Control and Boiler replacement, Greek Village Parking Lot Renewal, and the Dubois Center Energy Efficiency Controls Upgrade. He reported that the Committee also approved the designer selection ratification for the RUP 4 Chiller repairs, the Kennedy Roof and Exterior Stair Replacement, and the Campus Fire Pump Controller Replacements. Mr. Smith also reported that the Committee reviewed the University budget along with presentations on the University's financial ratios, credit rating analysis, and associated entities, as well as an update on capital improvement projects and designer approvals through delegated authority.

Construction Manager at Risk Ratification. Mr. Smith presented the Committee's recommendation for Board approval of the ratification of a Construction Manager at Risk for the Smith Comprehensive Renovation.

Mr. Wilson requested action on the Committee's recommendation for Board approval of the ratification of the construction manager at risk for the Smith Comprehensive Renovation.

Action. The Board unanimously approved the construction manager at risk ratification for the Smith Comprehensive Renovation.

Acquisition of Real Property by Lease. Mr. Smith presented the Committee’s recommendation for Board approval of the acquisition of real property by lease.

Mr. Wilson requested action on the Committee’s recommendation for Board approval of the acquisition of real property by lease, as presented.

Action. The Board unanimously approved the recommendation for the acquisition of real property by lease, as presented.

Report of the Academic and Student Life Committee. Mr. Bailey presented the Committee’s recommendation for Board approval of the “Resolution for the Reapproval of the Charlotte 49ers Red Ventures as an Associated Entity”.

Mr. Wilson requested action on the Committee’s recommendation for approval of the “Resolution for the Reapproval of the Charlotte 49ers Red Ventures as an Associated Entity”.

Action. The Board unanimously approved the recommendation for approval of the “Resolution for the Reapproval of the Charlotte 49ers Red Ventures as an Associated Entity”.

Report of the Advancement and Public Relations Committee. Mr. Atkins reported that the Committee received a presentation on the University’s efforts to advance its reputation, elevate its brand and digital engagement, and expand opportunities in research, internships and entrepreneurship opportunities for students. He reported that the University’s capital campaign, *For the Love of Charlotte*, has raised more than \$49.5M of its \$75M FY26 goal and \$391M of the total 5-year campaign. He also reported that they received a presentation showcasing the incredible programs and research working happening in the Klein College of Science.

Report of the Audit, Compliance, and Enterprise Risk Management Committee. Mr. Shaheen reported that the Committee welcomed the senior audit manager from the Office of State Auditor who delivered results of the FY25 financial statement audit for the University presenting an unmodified (clean) opinion with no findings. Mr. Shaheen also reported that all financial audits of the associated entities received unmodified (clean) opinions with no findings. Mr. Shaheen reported that the Committee heard updates on the FY26 Internal Audit Plan and summary of the internal audit reports issued this period, with no high-risk findings reported. He also reported that the Committee received the annual Conflict of Interest update with no actual conflicts reported. Lastly, he reported that the Committee reviewed the updated Key Enterprise Risk Dashboard.

Report of the University Faculty Council. Dr. Smith reported that the last faculty council meeting focused on the Council’s collaboration with the System Office in defining academic freedom and compliance with the policy to make syllabi publicly available. She then highlighted Dr. Kendra Jason, professor in the department of sociology and interim chair of the department of health management and policy in the College of Health and Human Services, for her work on the impact of COVID-19 on older working adults and how workplaces can best meet the needs of workers with chronic illnesses. Dr. Smith reported that Dr. Jason has been awarded over half a million dollars in research funding from the National Institute of Health, National Heart, Lung, and Blood Institute, and the National Institute on Aging, and was accepted into the RTI International University Scholar Program where she was awarded more than \$83,000 for her project understanding the needs of workers impacted by COVID-19 in North Carolina. She reported that Dr. Jason is currently partnering with UNC Charlotte’s Urban Institute supporting the

Corridors of Opportunity Project. She also noted Dr. Jason's work in the community which combines UNC Charlotte with local businesses and community partners to establish a wellness incubator to support violence prevention initiatives along with housing security efforts in the community. Dr. Smith encouraged board members to talk about the accomplishments of faculty in the community to further strengthen our reputation and inspire confidence in the value and excellence of the work of faculty.

Report of the Staff Council. Ms. Waldman reported that the Staff Council is busy updating their bylaws prior to elections in May. She also advised that the Council is considering adding a position of immediate past chair and a new committee structure.

Report of the Student Government Association. Mr. Grayson reiterated the Student Government Association's (SGA) values. He provided general SGA updates including upcoming elections for a new student body president, vice president and senators. Mr. Grayson summarized the finalized administration goals with the focus on student organizations. He shared a video of his 2026 presidential address in which he encouraged students to get involved with SGA and be sure to vote in spring elections.

Motion to Convene in Closed Session. Mr. Wilson called for a motion to convene in closed session, and excused everyone except the Trustees, Chancellor Gaber, Ms. Bradley, Ms. Jenkins, and Cabinet members.

Action. On a motion by Mr. Grayson, seconded by Mr. Smith, the Board convened in closed session pursuant to the following General Statutes of the State of North Carolina:


- a. *To prevent the disclosure of information that is privileged or confidential pursuant to the laws of this State or of the United States, or not considered a public record within the meaning of Chapter 132 of the General Statutes, pursuant to N.C.G.S. §143-318.11(a)(1), because it is considered a confidential trade secret pursuant to N.C.G.S. § 132-1.2(1); and*
- b. *to prevent the premature disclosure of an honorary degree, scholarship, prize, or similar award pursuant to N.C.G.S. §143-318.11(a)(2); and*
- c. *to discuss matters relating to the location or expansion of industries or other businesses in the area served by the public body pursuant to N.C.G.S. §143-318.11(a)(4).*

Closed Session


Closed session minutes are filed in the office of the Assistant Secretary to the Board of Trustees.

Open Session

Adjourn. There being no further business to come before the Board, the meeting was adjourned at 4:26 pm.

Submitted:  4/29/26

Kim S. Bradley Date
Assistant Secretary to the Board
UNC Charlotte Board of Trustees

Approved:  4/29/26

Dontá L. Wilson Date
Chair
UNC Charlotte Board of Trustees