



**The University of North Carolina at Charlotte
Board of Trustees**

Audit, Compliance, and Enterprise Risk Management Committee Meeting

Friday, August 28, 2026, 8:30 a.m. – 9:15 am

Popp Martin Student Union, Room 340 ABDE

[YouTube Livestream](#)

Agenda

1. Call to Order
Larry Shaheen Jr., Chair
2. Approval of Previous Meeting Minutes
Larry Shaheen Jr., Chair
Documents: [April 29, 2026, Meeting Minutes - Open Session](#)
3. Division of Institutional Integrity and ACERM Calendar Update
Jesh Humphrey, Vice Chancellor for Institutional Integrity and General Counsel
Documents: [Division of Institutional Integrity Organizational Chart](#)
[ACERM Calendar](#)
4. Internal Audit Update
Jennifer Walker, Chief Audit Officer
Documents: [FY 2026 Audit Plan Update](#)
[FY 2027 Audit Plan Update](#)
[Summary of Internal Audit Reports Issued](#)
[Internal Audit Self-Assessment Maturity Model \(SAMM\) - Themes](#)
[Internal Audit Self-Assessment Maturity Model \(SAMM\) - Topics](#)
[Internal Audit Charter Update](#)
5. Enterprise Risk Management (ERM) Update
Steven Dunham, Chief Risk Officer
Documents: [ERM Dashboard](#)
[ERM Executive Summary](#)

6. Motion to Convene in Closed Session
Larry Shaheen Jr., Chair

9:03 a.m.

- a. Pursuant to N.C.G.S. §143-318.11(a)(1), to prevent the disclosure of information that is privileged or confidential pursuant to the laws of this State or of the United States, or not considered a public record within the meaning of Chapter 132 of the General Statutes, such privilege or confidentiality arising under the Family Educational Rights and Privacy Act (20 U.S.C. §1232g) or N.C.G.S. Ch. 126, Art. 7;*
- b. to consult with and receive advice from counsel pursuant to N.C.G.S. §143-318.11 (a)(3);*
- c. to consider the qualifications, competence, performance, or condition of appointment of an employee pursuant to N.C.G.S. §143-318.11(a)(6); and*
- d. to prevent the disclosure of sensitive public security information, as defined in N.C.G.S. §132-1.7(a).*

Closed Session

7. Internal Audit Update
Jennifer Walker, Chief Audit Officer
Document: Summary of Confidential Reports Issued This Period
Internal Audit Open Findings Report
8. Litigation and Administrative Case Updates
Sarah Edwards, Associate Vice Chancellor for Legal Affairs and Deputy
General Counsel
9. Motion to Resume in Open Session
Larry Shaheen Jr., Chair

Open Session

10. Other Business
Larry Shaheen Jr., Chair
11. Adjourn
Larry Shaheen Jr., Chair

Members

Larry Shaheen Jr., Chair
Tom Scrivener, Vice Chair
Amy Klein Aznar
John Bailey
Geoff Gray
Dontá Wilson, *ex officio*



**The University of North Carolina at Charlotte
Board of Trustees**

Executive Committee Meeting

Friday, August 28, 2026, 9:25 - 9:45 a.m.

Popp Martin Student Union, 340 ABDE

[YouTube Livestream](#)

Agenda

1. Call to Order
Dontá Wilson, Chair
2. Approval of Previous Meeting Minutes
Dontá Wilson, Chair
Documents: [April 29, 2026, Meeting Minutes - Open Session](#)
[April 29, 2026, Meeting Minutes - Closed Session](#)
3. Chair Updates
Dontá Wilson, Chair
4. Establishment of the School of Entrepreneurship and Innovation
Jennifer Troyer, Provost and Vice Chancellor for Academic Affairs
Document: [Proposal to Establish the School of Entrepreneurship and Innovation](#)
5. Motion to Convene in Closed Session
Dontá Wilson, Chair
 - a. Pursuant to N.C.G.S. §143-318.11(a)(6), to consider the qualifications, competence, performance, character, fitness, conditions of appointment, or conditions of initial employment of an individual public officer or employee or prospective public officer or employee; and
 - b. To prevent the disclosure of information that is privileged or confidential pursuant to the law of this State or of the United States, or not considered a public record within the meaning of Chapter 132 of the General Statutes pursuant to N.C.G.S. §143-318.11 (a)(1).

Closed Session

6. Faculty Tenure Recommendations
Sharon Gaber, Chancellor
Document: New Hire with Tenure Recommendations AY2026-27
7. Honorary Degree Process
Sharon Gaber, Chancellor
Document: Honorary Degrees Conferred
8. Distinguished Service Award Process
Sharon Gaber, Chancellor
Documents: Recipients of the Distinguished Service Award
Distinguished Service Award Nominations
9. Motion to Resume in Open Session
Dontá Wilson, Chair

Open Session

10. Other Business
Dontá Wilson, Chair
11. Adjourn
Dontá Wilson, Chair

Executive Committee Members

Dontá L. Wilson, Chair

Sasha J. Weintraub, Vice Chair

W. Henry Atkins, Chair, Advancement and Public Relations Committee

John A. Bailey, Chair, Academic and Student Life Committee

Geoffrey D. Gray, Secretary

Madison P. Brown, Student Body President

Lawrence J. Shaheen Jr., Chair, Audit, Compliance, and Enterprise Risk Management Committee

Michael J. Smith, Chair, Finance and Physical Properties Committee



**The University of North Carolina at Charlotte
Board of Trustees**

Academic and Student Life Committee Meeting

Friday, August 28, 2026, 9:55 - 11:15 am

Popp Martin Student Union 340 ABDE

[YouTube Livestream](#)

Agenda

1. Call to Order
John Bailey, Chair
2. Approval of the Previous Meeting Minutes
John Bailey, Chair
Document: [April 29, 2026, Meeting Minutes](#)
3. Committee Overview
Jennifer Troyer, Provost and Vice Chancellor for Academic Affairs
Document: [Committee Overview](#)
4. Faculty Workload Report
Jennifer Troyer, Provost and Vice Chancellor for Academic Affairs
Documents: [Faculty Workload Report presentation](#)
[Faculty Workload Annual Report](#)
5. Title IX Appeals Training
Sarah Edwards, Associate Vice Chancellor for Legal Affairs and Deputy General Counsel
Michelle Reinken, Assistant Vice Chancellor and Title IX Coordinator
Kaela Lindquist, Associate Dean of Students and Director of Student Accountability & Conflict Resolution
Documents: [An Appellate Officer Primer](#)
[UNC Policy Manual 700.4.1 : Policy on Minimum Substantive and Procedural Standards for Student Disciplinary Proceedings](#)
6. Athletics Update
Kevin White, Director of Athletics
Document: [Charlotte Athletics](#)
7. Other Business
John Bailey, Chair
8. Adjourn
John Bailey, Chair

Members

John Bailey, Chair

David Longo, Vice Chair

Madison Brown

Michael Smith

Jon Ward

Dontá Wilson, ex officio



**The University of North Carolina at Charlotte
Board of Trustees**

Advancement & Public Relations Committee

August 28, 2026, 10:35 - 11:35 a.m.

Popp Martin Student Union 340I

[YouTube Livestream](#)

1. Call to Order
Henry Atkins, Committee Chair
2. Approval of Previous Meeting Minutes
Henry Atkins, Committee Chair
Documents: [April 29, 2026, Meeting Minutes - Open Session](#)
April 29, 2026, Meeting Minutes - Closed Session
3. Niner Nation Week: Homecoming 2026
Jenny Matz, Executive Director, Strategic Brand and Digital Engagement
Document: [Niner Nation Week: Homecoming 2026](#)
4. Fundraising Update
Penny Hawkins, Associate Vice Chancellor for Development & Deputy Athletic Director
– *Chief Philanthropy Officer*
Adam Wassell, Chief Development Officer
Document: [Fundraising Update](#)
5. Motion to Convene in Closed Session
Henry Atkins, Committee Chair
 - a. *To prevent the disclosure of information that is privileged or confidential pursuant to the law of this State or of the United States, or not considered a public record within the meaning of Chapter 132 of the General Statutes pursuant to N.C.G.S. §143-318.11 (a)(1), because it is considered a confidential trade secret pursuant to N.C.G.S. §132.1.2 (1).*

Closed Session

6. Campaign Update & Discussion
Penny Hawkins, Associate Vice Chancellor for Development & Deputy Athletic Director
– *Chief Philanthropy Officer*

Document: What's Next

7. Board of Visitors Membership

Laura Sharpe, Executive Director for University Engagement & Events

Document: Board of Visitors Membership

8. Namings

*Penny Hawkins, Associate Vice Chancellor for Development & Deputy Athletic Director
– Chief Philanthropy Officer*

Document: Namings

9. Motion to Resume in Open Session

Henry Atkins, Committee Chair

Open Session

10. Other Business

Henry Atkins, Committee Chair

11. Adjourn

Henry Atkins, Committee Chair

Members

Henry Atkins, Chair

David Ravin, Vice Chair

Geoff Gray

Sasha Weintraub

Dontá Wilson, *ex-officio*



**The University of North Carolina at Charlotte
Board of Trustees**

Finance and Physical Properties Committee Meeting

August 28, 2026, 11:25 am- 12:25 pm
Popp Martin Student Union, 340 ABDE
[YouTube Livestream](#)

Agenda

1. Call to Order
Michael Smith, Chair
2. Approval of Previous Meeting Minutes
Michael Smith, Chair
Document: [April 29, 2026, Meeting Minutes](#)
3. Finance and Physical Properties Committee (FPPC) Overview
Rich Amon, Vice Chancellor for Business Affairs
Document: [FPPC Overview](#)

Capital Action Items

4. Requests for Authorization of Capital Projects
Rich Amon, Vice Chancellor for Business Affairs
Owen Cooks, Associate Vice Chancellor for Facilities Management
Document: [Authorization of Capital Projects](#)
5. Millennial Campus Expansion Authorization
Rich Amon, Vice Chancellor for Business Affairs
Owen Cooks, Associate Vice Chancellor for Facilities Management
Document: [Millennial Campus Expansion](#)

Financial action item

6. Debt Transactions
Rich Amon, Vice Chancellor for Business Affairs
Greg Verret, Associate Vice Chancellor for Finance and Treasury
Document: [Debt Transactions](#)

Capital Information Items

7. Six-year Capital Plan
Rich Amon, Vice Chancellor for Business Affairs
Owen Cooks, Associate Vice Chancellor for Facilities Management
Document: [Six-year Capital Plan](#)
8. Space Utilization
Rich Amon, Vice Chancellor for Business Affairs
Owen Cooks, Associate Vice Chancellor for Facilities Management
Document: [Space Utilization](#)
9. Formal Capital Project Improvements
Rich Amon, Vice Chancellor for Business Affairs
Owen Cooks, Associate Vice Chancellor for Facilities Management
Document: [Formal Capital Project Improvements](#)
10. Notice of Approvals through Delegated Authority
Rich Amon, Vice Chancellor for Business Affairs
Owen Cooks, Associate Vice Chancellor for Facilities Management
Document: [Approvals through Delegated Authority](#)

Financial Information Items

11. Budget Update
Rich Amon, Vice Chancellor for Business Affairs
Document: [Budget Update](#)
12. Consulting Services Contracts FY26
Rich Amon, Vice Chancellor for Business Affairs
Greg Verret, Associate Vice Chancellor for Finance and Treasury
Document: [Consulting Services Contracts Report](#)
13. Adjourn
Michael Smith, Chair

Members

Michael Smith, Chair
Amy Klein Aznar, Vice Chair
Thomas Scrivener
Lawrence Shaheen Jr.
Dontá Wilson, ex officio



**The University of North Carolina at Charlotte
Board of Trustees**

Friday, August 28, 2026, 8:30 am - 4:30 pm
Popp Martin Student Union, Room 340 Multipurpose Room
[YouTube Livestream](#)

Schedule

8:30–9:15 am	Audit, Compliance, and Enterprise Risk Management Committee Meeting <i>Popp Martin Student Union, 340 ABDE</i>
9:25–9:45 am	Executive Committee Meeting <i>Popp Martin Student Union, 340 ABDE</i>
9:55–11:15 am	Academic and Student Life Committee Meeting <i>Popp Martin Student Union, 340 ABDE</i>
10:35–11:35 am	Advancement and Public Relations Committee Meeting <i>Popp Martin Student Union, 340 I</i>
11:25 am–12:25 pm	Finance and Physical Properties Committee Meeting <i>Popp Martin Student Union, 340 ABDE</i>
12:30–1:00 pm	Lunch <i>Popp Martin Student Union, 340 GH</i>
1:10– 2:10 pm	BOT Tour
2:15 – 4:30 p.m.	Board Will Convene in the Committee of the Whole <i>Popp Martin Student Union, 340 ABDE</i>

Board of Trustees Agenda

1. Call to Order
Dontá Wilson, Chair
2. Approval of Previous Meeting Minutes
Dontá Wilson, Chair
Documents: [July 10, 2025, Meeting Minutes – Open/Closed Session-revised](#)

[April 29, 2026, Meeting Minutes - Open Session](#)
April 29, 2026, Meeting Minutes - Closed Session
[July 8, 2026, Meeting Minutes - Open Session](#)
July 8, 2026, Meeting Minutes - Closed Session
[July 13, 2026, Meeting Minutes](#)
[July 16, 2026, Meeting Minutes - Open Session](#)
July 16, 2026, Meeting Minutes - Closed Session
[August 3, 2026, Meeting Minutes - Open Session](#)
August 3, 2026, Meeting Minutes - Closed Session

3. Board Chair's Remarks
Dontá Wilson, Chair
4. Chancellor's Report
Sharon Gaber, Chancellor
5. Strategic Plan Annual Progress
Sharon Gaber, Chancellor
Document: Strategic Plan Annual Progress Report
6. Division of Research Update
John Daniels, Vice Chancellor for Research
Document: [Division of Research](#)
7. Report of the Executive Committee
Dontá Wilson, Chair
a. [Establishment of the School of Entrepreneurship and Innovation](#)
8. Report of the Equality Policy Certification Subcommittee
Dontá Wilson, Chair
9. Report of the Finance and Physical Properties Committee
Michael Smith, Chair
a. [Millennial Campus Expansion](#)
b. [Debt Transactions](#)
10. Report of the Audit, Compliance, and Enterprise Risk Management Committee
Larry Shaheen Jr., Chair
11. Report of the Academic and Student Life Committee
John Bailey, Chair
a. [Faculty Workload Report](#)
12. Report of the Advancement and Public Relations Committee
Henry Atkins, Chair
13. Report of the University Faculty Council
Debra Smith, Faculty Council President

Document: [Faculty Council Report](#)

14. Report of the University Staff Council

Jessica Waldman, Staff Council Chair

Document: [Staff Council Report](#)

15. Report of the Student Government Association

Madison Brown, Student Body President and Trustee

Document: [Student Government Association Report](#)

16. Motion to Convene in Closed Session

Dontá Wilson, Chair

- a. Pursuant to N.C.G.S. §143-318.11(a)(1), to prevent the disclosure of information that is privileged or confidential pursuant to the laws of this State or of the United States, or not considered a public record within the meaning of Chapter 132 of the General Statutes, such privilege or confidentiality arising under N.C.G.S. Ch. 126, Art. 7.
- b. Pursuant to N.C.G.S. § 143-318.11(a)(2), to prevent the premature disclosure of an honorary degree, scholarship, prize, or similar award.
- c. Pursuant to N.C.G.S. §143-318.11 (a)(6) To consider the qualifications, competence, performance, character, fitness, conditions of appointment, or conditions of initial employment of an individual public officer or employee or prospective public officer or employee.

Closed Session

17. Report of the Executive Committee

Dontá Wilson, Chair

- a. Distinguished Service Award

18. Report of the Audit, Compliance, and Enterprise Risk Management Committee

Larry Shaheen Jr., Chair

19. Report of the Advancement and Public Relations Committee

Henry Atkins, Chair

- a. Board of Visitors Membership
- b. Naming

20. Personnel Discussion

Sharon Gaber, Chancellor

21. Motion to Resume in Open Session

Dontá Wilson, Chair

Open Session

22. Other Business

Dontá Wilson, Chair

23. Adjourn

Dontá Wilson, Chair

Members of the Board of Trustees

Dontá L. Wilson, Chair

Sasha J. Weintraub, Vice Chair

Geoffrey D. Gray, Secretary

W. Henry Atkins

Amy Klein Aznar

John A. Bailey

Madison P. Brown

David Longo

David R. Ravin

Thomas M. Scrivener

Lawrence J. Shaheen Jr.

Michael J. Smith

Jonathan G. Ward