UNIVERSITY OF NORTH CAROLINA
CHARLOTTE

The University of North Carolina at Charlotte
Board of Trustees

Audit, Compliance, and Enterprise Risk Management Committee Meeting
Wednesday, April 29, 2026, 8:30 a.m. – 9:15 a.m.
Popp Martin Student Union, 340 ABDE

Open Session Minutes

Committee Members in Attendance
Larry Shaheen Jr., Chair
Tom Scrivener, Vice Chair
Dontá Wilson, *ex officio*
John Bailey
Sasha Weintraub

Committee Members Not in Attendance
Geoff Gray

Other Trustees in Attendance
Isaiah J. Grayson, Student Body President
Madison Brown, New Student Body President

Staff and Faculty in Attendance
Sharon Gaber, Chancellor
Richard Amon, Vice Chancellor for Business Affairs
Kim Bradley, Chief of Staff and Assistant Secretary to the Board of Trustees
Joe Bost, Special Assistant to the Chancellor for External Relations and Partnerships
Beth Crigler, Vice Chancellor for Advancement
Melanie White, Executive Assistant to Vice Chancellor & General Counsel
Tina Dadio, University Public Records Officer/Legal Specialist
Andrew James, Media Relations
Steven Dunham, Chief Risk Officer
Shari Dunn, Senior Director of Executive Communications
Sarah Edwards, Interim Vice Chancellor for Institutional Integrity and General Counsel
Chris Gonyar, Associate Vice Chancellor for Safety & Security
Jesh Humphrey, Vice Chancellor for Institutional Integrity and General Counsel
Melva Jenkins, Administrative Liaison for University Governance
Anna Parks, Executive Assistant to the Chancellor
Michelle Reinken, Assistant Vice Chancellor for Civil Rights and Title IX/Title IX Coordinator
Tarveras Rogers, IT Auditor, Certified Information Systems Auditor

Brenda Shue, Business Officer, Chancellor's Office
Jennifer Troyer, Provost and Vice Chancellor for Academic Affairs
Kevin Vehar, Internal Audit Manager
Greg Verret, Associate Vice Chancellor for Finance
Jennifer Walker, Chief Audit Officer

Technical Support Staff
Casey Leblanc, OneIT, Technology Support Analyst
Natasha Stracener, Media Production Team, Instructional Media Production Manager, In-person Technician
Adrian Jelley, Technology Support Analyst
Matthew Wheeling, Media Production Team, Media Production Specialist

Call to Order. Mr. Shaheen called the meeting to order and reminded Committee members of their duty to avoid conflicts of interest and appearances of conflicts of interest under the State Government Ethics Act, and advised Committee members to notify him immediately if anyone should become aware of a conflict of interest or the appearance of a conflict of interest during the meeting. No conflicts were reported.

Approval of Minutes. Mr. Shaheen requested action on the February 18, 2026, Audit, Compliance, and Enterprise Risk Management Committee meeting minutes.

> Action. On a motion by Mr. Bailey seconded by Mr. Scrivener, the Committee approved the February 18, 2026, Audit, Compliance, and Enterprise Risk Management Committee minutes.

Internal Audit Update. Ms. Walker provided an update on the FY26 Internal Audit Plan, and a summary of internal audit reports issued during this period, with no high-risk findings reported. Ms. Walker also noted a new hire for internal audit that will allow them to complete the plan as scheduled. Ms. Walker presented a proposal for the Internal Audit Plan for FY27. Mr. Shaheen requested action on the Internal Audit Plan for FY27.

> Action. On a motion by Mr. Scrivener, seconded by Dr. Weintraub, the Committee approved the Internal Audit Plan for FY27.

Ethics, Policy, and Compliance Year-End Summary. Mr. Humphrey presented the Compliance Office's year-end summary in Ms Solosky's absence. He provided background and the experience of Ms. Solosky who has profoundly transformed the office in her tenure. He provided updates on each program component and outlined goals for the upcoming year. Mr. Humphrey also reported on the Title II Digital Accessibility Compliance policy implementation phased rollout that prioritizes high risk and high impact areas of our university's website.

Mr. Shaheen excused all attendees except for the Trustees, Chancellor Gaber, Melva Jenkins, and those who are participating in the closed session items. Members of the Chancellor's Cabinet are welcome to stay.

Closed Session

Closed session minutes are filed in the office of the Assistant Secretary to the Board of Trustees.

Open Session

Motion to Adjourn. Mr. Shaheen requested a motion to adjourn.

Action. On a motion by Mr. Scrivener, seconded by Dr. Weintraub, the meeting was adjourned.

Submitted: 8-28-26
Jesh Humphrey — Date
Vice Chancellor for Institutional Integrity and General Counsel

Approved: 8-28-26
Lawrence Shaheen Jr., Chair — Date
Audit, Compliance, and Enterprise Risk Management Committee

The University of North Carolina at Charlotte
Board of Trustees

Executive Committee Meeting
Wednesday, April 29, 2026, 9:25 – 9:50 a.m.
Popp Martin Student Union, 340 ABDE

Open Session Minutes

<u>Committee Members in Attendance</u>
Dontá Wilson, Chair
Sasha Weintraub, Vice Chair
John Bailey
Geoff Gray
Isaiah Grayson
Larry Shaheen Jr.
Michael Smith

<u>Other Trustees in Attendance</u>
Amy Klein Aznar

<u>Staff/Faculty in Attendance</u>
Sharon Gaber, Chancellor
Rich Amon, Vice Chancellor for Business Affairs
Joe Bost, Special Assistant to the Chancellor for External Relations and Partnerships
Kim Bradley, Chief of Staff and Assistant Secretary to the Board
Madison Brown, Incoming Student Body President
Beth Crigler, Vice Chancellor for Advancement
Shari Dunn, Senior Director of Executive Communications
Jesh Humphrey, Vice Chancellor for Institutional Integrity and General Counsel
Andrew James, Strategic Communications, Media Relations Specialist
Melva Jenkins, Administrative Liaison for University Governance
Anna Parks, Executive Assistant to the Chancellor
Jen Ames Stuart, Chief Communications Officer/Associate Vice Chancellor for University Communications
Jennifer Troyer, Provost and Vice Chancellor for Academic Affairs

<u>Technical Support Staff in Attendance</u>
John Finger, Media Production Team, Online Multimedia Specialist, Remote Technician
Harrison Hieb, Digital Media Communications, Cinematographer/Videographer
Adrian Jelley, OneIT, Technology Analyst
Casey Leblanc, OneIT, Technology Support Analyst
Hank Silver II, Creative Services, Broadcast/IT Engineer

Stephen Snipes, Technical Services,Assistant Director
Natasha Stracener, Media Production Team, Instructional Media Production Manager, In-person Technician
Matthew Wheeling, Media Production Team, Online Multimedia Specialist

Call to Order. Mr. Wilson called the meeting to order and reminded Committee members of their duty to avoid conflicts of interest and appearances of conflicts of interest under the State Government Ethics Act, in accordance with Chapter 138A of the North Carolina General Statutes, and advised the Committee members to notify him immediately if anyone should become aware of a conflict of interest or the appearance of a conflict of interest during the meeting. No conflicts of interest were reported.

Approval of Previous Meeting Minutes. Mr. Wilson requested action on the minutes from the February 18, 2026, February 20, 2026, and March 21, 2026, Executive Committee Meetings, as distributed.

> Action. On a motion by Mr. Shaheen, seconded by Mr. Grayson, the Committee unanimously approved the February 18, 2026, February 20, 2026, and March 21, 2026, meeting minutes.

Chair's Remarks. Mr. Wilson stated for the purpose of inclusion in the minutes that the Executive Committee convened for an emergency meeting on February 20, 2026, and voted unanimously to authorize Chancellor Gaber to negotiate a contract with Kevin White to be the new Director of Athletics. Mr. Wilson reported that the Committee also convened for an emergency meeting conducted on March 21, 2026, and unanimously approved Wes Miller's contract as the new men's head basketball coach. Next, Mr. Wilson advised the Committee that the board would complete a self-assessment, in accordance with the UNC Board of Governors Policy 200.4, which requires each Board of Trustees to perform quadrennial self-assessments. He outlined the timeline for the upcoming assessment and noted that resulting data will be reviewed during the Board retreat on August 3.

Nominating Committee. Trustee Smith advised the Committee of the process and timeline to facilitate the development of a recommended slate of Board officers for 2026-27.

University Policy 102.13, Tenure Policies, Regulations, and Procedures. Mr. Humphrey presented revisions to University Policy 102.13, Tenure Policies, Regulations and Procedures. Mr. Humphrey stated that the targeted revisions are intended to align the University policy with Chapter 6 of the Code of the University of North Carolina and applicable UNC System regulations.

Mr Wilson requested a motion to approve the revisions to University Policy 102.13, as presented.

> Action. On a motion by Mr. Shaheen, seconded by Dr. Weintraub, the Committee unanimously approved the revisions to University Policy 102.13, as presented.

Plans to Establish Distinguished Professorships. Provost Troyer presented plans to establish two Klein Distinguished Professorships, one in Biological Sciences and one in Chemistry.

Mr. Wilson requested a motion to approve the Klein Distinguished Professorship in Biological

Sciences and the Klein Distinguished Professorship in Chemistry, as presented.

> Action. On a motion by Mr. Shaheen, seconded by Mr. Smith, the Committee unanimously approved the plans to establish the Klein Distinguished Professorship in Biological Sciences and the Klein Distinguished Professorship in Chemistry.

Revised Plan to Establish the Celanese Acetate Distinguished Professorship. Provost Troyer presented the revised plan to establish the Celanese Acetate Distinguished Professorship of Chemistry, in accordance with the rules and regulations of the system requiring plan documents be updated when a position is vacant or under recruitment. She stated that there are no substantial modifications being made to the plan.

Mr. Wilson requested a motion to approve the Celanese Acetate Distinguished Professorship of Chemistry, as presented.

> Action. On a motion by Dr. Weintraub, seconded by Mr. Smith, the Committee unanimously approved the revised plan to establish the Celanese Acetate Distinguished Professorship of Chemistry.

Motion to Convene in Closed Session. Mr. Wilson requested a motion to convene in closed session pursuant to the following General Statutes of the State of North Carolina:

a. *To prevent the disclosure of information that is privileged or confidential pursuant to the law of this State or of the United States, or not considered a public record within the meaning of Chapter 132 of the General Statutes pursuant to N.C.G.S. §143-318.11 (a)(1); and*
b. *Pursuant to N.C.G.S. §143-318.11 (a)(6), to consider the qualifications, competence, performance, character, fitness, conditions of appointment, or conditions of initial employment of an individual public officer or employee or prospective public officer or employee.*

> Action. On a motion by Mr. Shaheen, seconded by Mr. Grayson, the Committee convened in closed session.

Mr. Wilson excused all attendees except trustees, Chancellor Gaber, Ms. Bradley, Ms. Jenkins, and Cabinet members.

Closed Session

Closed session minutes are filed in the office of the assistant secretary to the Board of Trustees.

Open Session

Action on Faculty Tenure Recommendations. Mr. Wilson requested a motion to approve the faculty tenure and promotion recommendations, as presented in closed session.

> Action. On a motion by Mr. Smith, seconded by Dr. Weintraub, the Committee unanimously approved faculty tenure and promotion recommendations, as presented.

Adjourn. There being no further business to come before the Committee, Mr. Wilson adjourned the meeting at 9:47 am.

Submitted: K S Bradley 8/28/26
Kim S. Bradley — Date
Assistant Secretary to the Board
UNC Charlotte Board of Trustees

Approved: 8/28/26
Dontá L. Wilson — Date
Chair
UNC Charlotte Board of Trustees

UNIVERSITY OF NORTH CAROLINA
CHARLOTTE

The University of North Carolina at Charlotte
Board of Trustees

Academic and Student Life Committee Meeting
Wednesday, April 29, 2026, 10:00 a.m. - 11:00 p.m.
Popp Martin Student Union, 340 ABDE

Minutes

Committee Members in Attendance
John Bailey, Chair
Michael Smith, Vice Chair
Isaiah Grayson
Dontá Wilson, ex officio

Other Trustees in Attendance
Amy Klein Aznar
Lawrence Shaheen Jr.

Staff/Faculty in Attendance
Sharon Gaber, Chancellor
Jen Ames Stuart, Associate Vice Chancellor, University Communications
Chris Boyer, Dean, College of Humanities & Earth and Social Sciences
Kim Bradley, Chief of Staff
Kala Brady, Department Chair, Military Science
Richard Buttimer, Dean, Belk College of Business
Shari Dunn, Senior Director, Executive Communications
Asher Haines, Associate Provost, Digital & Professional Learning
Jesh Humphrey, Vice Chancellor for Institutional Integrity and General Counsel
Melva Jenkins, Administrative Liaison for University Governance
Patrick Madsen, Associate Dean for Advising & Experiential Learning/Executive Director of the Career Center
Ellissa Brooks Nelson, Divisional Director, Student Affairs Research and Assessment
Anna Parks, Executive Assistant to the Chancellor
Natasha Randle, Associate Dean for Undergraduate Programs, Belk College of Business
Deb Thomas, Associate Vice Chancellor of Research
Brenda Shue, Business Officer, Office of the Chancellor
Buffie Stephens, Director, Media Relations & Issues Management
Jennifer Troyer, Provost and Vice Chancellor for Academic Affairs
Kevin White, Director of Athletics
Leslie Zenk, Associate Provost and Chief of Staff

Technical Support Staff
John Finger, Media Production Team, Online Multimedia Specialist

Alex Frizzell, Media Production Team, Technical and Production Manager
Harrison Hieb, Digital Media Communications, Cinematographer/Videographer
Andrew James, Media Relations Specialist
Adrian Jelley, OneIT, Technology Analyst
Casey Leblanc, OneIT, Technology Support Analyst
Hank Silver II, Creative Services, Broadcast/IT Engineer
Stephen Snipes, Technical Services, Assistant Director
Sean Stallings, Media Production Team, Media Production Specialist, Remote Technician
Natasha Stracener, Media Production Team, Instructional Media Production Manager, In-person Technician
Matthew Wheeling, Media Production Team, Online Multimedia Specialist

Call to Order. Mr. Bailey called the meeting to order and reminded members of the Committee of their duty to avoid conflicts of interest and appearances of conflicts of interest under the State Government Ethics Act in accordance with Chapter 138A of the North Carolina General Statutes and advised the Trustees to make him aware of any conflict of interest or any appearance of a conflict of interest with respect to any matters coming before the Committee at any time during the meeting. No conflicts of interest were reported.

Approval of Minutes. Mr. Bailey requested action on the minutes of the February 18, 2026, Academic and Student Life Committee meeting.

> Action. On a motion by Mr. Smith, seconded by Mr. Grayson, the Committee unanimously approved the February 18, 2026, meeting minutes.

Athletics Update. Mr. White shared an update on athletics including information regarding the Executive Order / Urgent National Action to Save College Sports, the top team performances from the spring season, and the department's record setting performance during Niner Nation Gives. Mr. White also reported the top five team GPAs as well as additional significant GPA achievements by Charlotte student-athletes from the fall.

How Student Feedback Shapes UNC Charlotte. Dr. Nelson highlighted how UNC Charlotte systematically gathers and leverages student feedback to assess satisfaction, engagement, and overall experience. The presentation illustrated how survey insights translate into actionable improvements—such as enhanced advising and targeted programming—and demonstrated the measurable impact of these efforts. The presentation also underscored how student voices inform strategic decision-making and drive continuous improvement across the institution.

Online Bachelor of Science in Business Administration. Dr. Buttimer, Mr. Haines, and Dr. Randle presented on the success of the new online Bachelor of Science in Business Administration program which launched in Spring 2025 including a 566% increase in student enrollment and increases in student profiles and rankings. The presentation further included details of the innovative and collaborative partnership between the Belk College of Business and the School of Professional Studies to launch and manage the program through discipline-specific expertise and scaled institutional infrastructure.

Army ROTC. Lieutenant Colonel Brady presented an overview of the Army ROTC program at UNC Charlotte, with a focus on the educational value, leadership development, and potential scholarship opportunities. The presentation further outlined the program's desire to seek out and develop well-rounded leaders in the community without an immediate commitment to serve as an Army officer. Cadet Ennis also spoke about his own experiences and opportunities that have furthered his development as a student and future leader in the military and across campus.

Adjourn. There being no further business before the Committee, Mr. Bailey adjourned the meeting.

Submitted: 8/28/26
Jennifer L. Troyer Date
Provost and Vice Chancellor for Academic Affairs

Approved: 8/28/26
John A. Bailey Date
Chair
Academic and Student Life Committee

CHARLOTTE

The University of North Carolina at Charlotte
Board of Trustees

Advancement and Public Relations Committee Meeting
April 29, 2026, 10:35 -11:35 a.m.
Popp Martin Student Union, Room 340 I

Open Session Minutes

Committee Members in Attendance
Henry Atkins
Geoff Gray, Committee Chair
Sasha Weintraub, Vice Chair

Committee Members Not in Attendance
David Ravin
Dontá Wilson, Board of Trustees Chair

Staff/Faculty in Attendance
Jen Ames Stuart, Associate Vice Chancellor for University Communications
Joe Bost, Special Assistant to the Chancellor for External Relations and Partnerships
Kim Bradley, Chief of Staff
Beth Crigler, Vice Chancellor for University Advancement
Shari Dunn, Senior Director of Executive Communications
Penny Hawkins, Associate Vice Chancellor for Development & Deputy Athletic Director – Chief Philanthropy Officer
Melanie Moore, Project Manager, Board Engagement & Events
Laura Sharpe, Executive Director of University Engagement and Events
Kevin White, Director of Athletics

Technical Support Staff in Attendance
Jeremy Bailey, Online Multimedia Specialist
Alex Frizzell, Media Production Team, Technical and Production Manager, In-person Technician

Call to Order. Mr. Gray reminded Committee members of their duty to avoid conflicts of interest and appearances of conflicts of interest in accordance with the State Government Ethics Act, Chapter 138A of the North Carolina General Statutes. He advised Committee members to notify him immediately if anyone should become aware of a conflict of interest or any items that may create the appearance of a conflict of interest during the meeting. No conflicts of interest were reported. Mr. Gray called the meeting to order.

Approval of Minutes. Mr. Gray requested a motion to approve the February 18, 2026 Advancement and Public Relations Committee meeting minutes as distributed.

> Action. On a motion by Dr. Weintraub, seconded by Mr. Atkins, the Committee unanimously approved the February 18, 2026 meeting minutes.

Legislative Update. Mr. Bost shared a legislative update report, which included an overview of the state and federal budget's timeline and UNC Charlotte's current appropriations priorities. He also discussed enrollment across the UNC system, stating UNC Charlotte is eligible to receive over $30 million in enrollment funding to support its growth.

Fundraising Update. Ms. Crigler shared that the University's capital campaign, *For the Love of Charlotte,* has raised $63.7 million of its $75 million FY26 goal and $405 million of the total 5-year campaign goal of $500 million. Ms. Hawkins shared that the 11th annual Niner Nation Gives Campaign raised $5,283,362, exceeding the $5.2 million goal. Notably, 60 student groups participated in this year's Big Student Event, a showcase that underscores the significance of peer-to-peer fundraising before graduation. This represents a substantial increase from last year's 15 participating groups.

Motion to Convene in Closed Session. Mr. Gray requested a motion to convene in closed session.

> Action. On a motion by Mr. Atkins seconded by Dr. Weintraub, the Committee convened in closed session pursuant to the following General Statutes of the State of North Carolina:
>
> *a. To prevent the disclosure of information that is privileged or confidential pursuant to the law of this State or of the United States, or not considered a public record within the meaning of Chapter 132 of the General Statutes pursuant to N.C.G.S. §143-318.11 (a)(1).*

Closed Session

Closed session minutes are filed in the office of the assistant secretary to the Board of Trustees.

Open Session

Adjourn. There being no other business, Mr. Gray adjourned the meeting.

Submitted: ______________________________
Beth Crigler Date
Vice Chancellor for University Advancement

Approved: ______________________________
Henry Atkins Date
Chair
Advancement and Public Relations Committee

The University of North Carolina at Charlotte
Board of Trustees

Finance and Physical Properties Committee Meeting
April 29, 2026, 11:10 a.m - 12:10 p.m
Popp Martin Student Union, 340 ABDE

Minutes

Committee Members in Attendance
Michael Smith, Chair
Thomas Scrivener, Vice Chair
Amy Klein Aznar
Larry Shaheen Jr.
Dontá Wilson, ex officio

Other Trustees in Attendance
John Bailey

Staff/Faculty in Attendance
Rich Amon, Vice Chancellor Business Affairs
Lauryn Anderson, Executive Assistant to the Chief of Staff
Kim Bradley, Chief of Staff
Madison Brown, Student Body President
Owen Cooks, Associate Vice Chancellor for Facilities Management
Shari Dunn, Senior Director of Executive Communications
Katharina Findlater, Business Affairs Operation Manager
Sharon Gaber, Chancellor
Isaiah Grayson, Outgoing Student Body President
Melva Jenkins, Administrative Liaison for University Governance
Doug Lape, Associate Vice Chancellor for Business Services
Elizabeth Moll, Sr. Budget Analyst for Non-General Funds
Anna Parks, Executive Assistant to the Chief of Staff
Carrie Smith, Deputy Chief Budget Director
Ken Smith, Associate Vice Chancellor for University Budget
Brenda Shue, Business Officer
Jennifer Troyer, Provost and Vice Chancellor for Academic Affairs
Greg Verret, Associate Vice Chancellor for Finance
Leslie Zenk, Associate Provost and Chief of Staff in the Office of Academic Affairs

Technical/Support Staff
John Finger, Media Production Team, Online Multimedia Specialist
Alex Frizzell, Media Production Team, Technical and Production Manager
Harrison Hieb, Digital Media Communications, Cinematographer/Videographer
Adrian Jelley, OneIT, Technology Analyst
Casey Leblanc, OneIT, Technology Support Analyst
Hank Silver II, Creative Services, Broadcast/IT Engineer
Stephen Snipes, Technical Services,Assistant Director
Sean Stallings, Media Production Team, Media Production Specialist, Remote Technician
Natasha Stracener, Media Production Team, Instructional Media Production Manager, In-person Technician
Matthew Wheeling, Media Production Team, Online Multimedia Specialist

Call to Order. Mr. Smith called the meeting to order and reminded committee members of their duty to avoid conflicts of interest and appearances of conflicts of interest under the State Government Ethics Act, in accordance with Chapter 138A of the North Carolina General Statutes, and advised the committee members to notify him immediately if anyone should become aware of a conflict of interest or the appearance of a conflict of interest during the meeting. No conflicts of interest were reported.

Approval of Previous Meeting Minutes. Mr. Smith requested approval of the February 18, 2026, minutes of the Finance and Physical Properties Committee (FPPC).

> Action: On a motion by Mr. Shaheen, seconded by Mr. Scrivener, the Committee unanimously approved the minutes for the February 18, 2026, meeting.

Action Items

2026-2027 All Funds Budget. Dr. Amon presented the University's FY 2026-2027 All-Funds Budget to the Committee and reviewed the All-Funds Budget timeline, the types of funds included revenues and expenses by category, operating expenses by unit, the overall university budget, a comparison of FY26 and FY27 All-Funds budgets, a review of specific auxiliary unit budgets, and a discussion of how the FY27 budget addresses policy priorities and pressures impacting the budget.

> Action: On a motion by Mr. Shaheen, seconded by Mr. Scrivener, the Committee voted unanimously to recommend Board approval of the FY 2026-2027 All Fund Budget for the University.

2026-2027 Parking Ordinance. Dr. Amon stated that the parking ordinance changes for 2026-2027 were minimal and included mostly technical updates.

> Action: On a motion by Mr. Scrivener, seconded by Mr. Shaheen, the Committee unanimously approved the 2026-2027 Parking Ordinance.

Requests for Authorization of Capital Project. *Parking Deck Restorations.* Mr. Cooks presented a request to improve four parking decks (Union, Snyder, Central, and North) based on a 2025 condition assessment report.

> Action: On a motion by Mr. Scrivener, seconded by Mr. Shaheen, the Committee voted unanimously to approve the authorization to undertake the capital project, as presented.

Request for Increase in Authorization of a Capital Project. *Friday Classroom Renovation.* Mr. Cooks presented a request to increase authorization to allow additional conversion of 4 tiered lecture rooms, which are not ADA compliant, into active learning classrooms.

> Action: On a motion by Mr. Shaheen, seconded by Mr. Scrivener, the Committee voted unanimously to approve an increase in authorization for the Friday Classroom Renovation project by $1,000,000.

Informational Items

Fiscal Health Dashboard. Mr. Verret provided an update on the key financial metrics of enrollment, investment performance, research awards, and housing occupancy.

UNC Charlotte Budget Update. Dr. Amon provided an update of the university budget as of March 2026, including how year-to-date budgets compared to year-to-date actuals for all general funds, housing, athletics, parking, and dining.

2026-2027 Campus Transportation Policy. Dr. Amon reviewed the changes made to the policy containing the general operations for transportation-related services on the University campus. The changes included minor technical and terminology updates and did not require a vote from the committee, but were shared for informational purposes.

Capital Improvement Projects Update. Mr. Cooks reported that there is one project in advance planning, 14 in design, 11 in bidding and 7 in construction.

Notice of Designer Approval through Delegated Authority. Mr. Cooks reported that 7 projects and 4 selected designers have been approved through delegated authority with project budgets under $500,000.

Adjourn. There being no further business before the Committee, the meeting was adjourned at 11:59 a.m.

Submitted:

Rich Amon Date
Vice Chancellor for Business Affairs

Approved: 8/28/26

Michael Smith Date
Chair, Finance and Physical Properties Committee

The University of North Carolina at Charlotte
Board of Trustees

Wednesday, April 29, 2026, 1:30–4:00 p.m.
Popp Martin Student Union, Room 340 ABDE

Open Session Minutes

Board Members in Attendance
Dontá Wilson, Chair
Henry Atkins
Amy Klein Aznar
John Bailey
Madison Brown, Incoming Student Body President
Geoff Gray
Isaiah Grayson, Outgoing Student Body President
David Longo
Thomas Scrivener
Larry Shaheen Jr.
Michael Smith
Sasha Weintraub, Vice Chair

Board Members Not in Attendance
Hugh McColl Jr.
David Ravin

Staff/Faculty in Attendance
Sharon Gaber, Chancellor
Rich Amon, Vice Chancellor for Business Affairs
Kevin Bailey, Vice Chancellor for Student Affairs
Joe Bost, Special Assistant to the Chancellor for External Relations and Partnerships
Kim Bradley, Chief of Staff and Assistant Secretary to the Board
Mike Carlin, Vice Chancellor for OneIT and Chief Information Officer
Beth Crigler, Vice Chancellor for University Advancement
Shari Dunn, Senior Director of Executive Communications
Lauren Gregg, Senior Director of Executive Engagement
Ahmed Helmy, Associate Dean for Research, College of Computing & Informatics
Jesh Humphrey, Vice Chancellor for Institutional Integrity and General Counsel
Christy Jackson, Deputy Chief Communications Officer and Executive Director of Strategic Communications
Melva Jenkins, Administrative Liaison for University Governance
Claire Kirby, Associate Provost, Enrollment Management
Wes Miller, Men's Basketball Head Coach

Elizabeth Moll, Senior Budget Analyst for Non-General Fund
Anna Parks, Executive Assistant to the Chancellor
Natasha Randle, Associate Dean, Undergraduate Programs, Belk College of Business
Debra Smith, Faculty Council President
Carrie Smith, Deputy Chief Budget Director
Ken Smith, Chief Budget Officer
Jen Ames Stuart, Chief Communications Officer/Associate Vice Chancellor for University Communications
Deborah Thomas, Associate Vice Chancellor for Research
William Tolone, Associate Provost and Dean, Graduate School
Jennifer Troyer, Provost and Vice Chancellor for Academic Affairs
Jessica Waldman, Staff Council Chair
Kevin White, Director of Athletics
Alan Wilson, Police and Public Safety, Sergeant/Criminal Investigations Division
Leslie Zenk, Associate Provost and Chief of Staff

Technical Support Staff in Attendance
John Finger, Media Production Team, Online Multimedia Specialist, Remote Technician
Harrison Hieb, Digital Media Communications, Cinematographer/Videographer
Adrian Jelley, OneIT, Technology Analyst
Casey Leblanc, OneIT, Technology Support Analyst
Hank Silver II, Creative Services, Broadcast/IT Engineer
Stephen Snipes, Technical Services,Assistant Director
Natasha Stracener, Media Production Team, Instructional Media Production Manager, In-person Technician
Matthew Wheeling, Media Production Team, Online Multimedia Specialist

Guests
Ralph Brown
Sherri Brown
Lashonda Bryant
Malcomb Coley

Call to Order. Mr. Wilson called the meeting to order and reminded Board members of their duty to avoid conflicts of interest and appearances of conflicts of interest under the State Government Ethics Act, in accordance with Chapter 138A of the North Carolina General Statutes, and advised the Board members to notify him immediately if anyone should become aware of a conflict of interest or the appearance of a conflict of interest during the meeting. No conflicts of interest were reported.

Approval of Previous Meeting Minutes. Mr. Wilson requested action on the minutes from the February 18, 2026, meeting as distributed.

> Action. On a motion by Mr. Gray, seconded by Mr. Smith, the Board unanimously approved the February 18, 2026, meeting minutes.

Board Chair's Remarks. Mr. Wilson thanked trustees, faculty, and administration for their work during the year. Mr. Wilson commended the Board's work over the past year and highlighted the catalytic nature of the Board's decisions and praised their steadfast commitment to the University's ongoing transformation. He then asked Mr. White to introduce the men's basketball team head coach, Wes Miller. Mr. Miller addressed the board and answered questions.

Recognition of Outgoing Student Body President and Trustee. Mr. Wilson and Chancellor Gaber presented Mr. Grayson with a gift for his service as student body president and trustee for the past two years. Mr. Grayson thanked the Board for its support.

Introduction and Swearing-In of New Student Body President and Trustee. Mr. Grayson introduced his successor, Ms. Brown, and noted that she secured the most votes for student body president in UNC Charlotte history. Ms. Parks administered the oath to Ms. Brown, officially seating her as a trustee.

Chancellor's Report. Chancellor Gaber began her report by highlighting campus news and discussing spring commencement activities that will take place on May 7, 8, and 9. She reported that the University anticipates conferring nearly 5,800 degrees and graduate certificates during the three days. Chancellor Gaber stated that in addition to honoring graduating students, the University has also recognized excellence in our alumni, staff, faculty, and community and highlighted the following events: the 2026 Distinguished Alumni Awards, the 2026 Leaders in Research Awards Celebration, the inaugural Faculty Gold Awards, the 2026 Staff Employee of the Year Awards event, and the Distinguished Service Award Luncheon.

Next, Chancellor Gaber provided a high-level update on the 2027 Military World Games. UNC Charlotte will be a venue site for a number of the scheduled competitions, as well as the primary Athlete Village. The games will take place throughout North and South Carolina from June 25 - July 4, 2027.

Chancellor Gaber next provided a fundraising update. She reported that the *For the Love of Charlotte* campaign recently surpassed the $400 million mark. She also reported several major gifts that resulted in naming opportunities. Chancellor Gaber next discussed the 2026 Judy W. Rose Let Me Play luncheon and reported that this year's keynote speaker Nicole Tepper, along with her husband, kicked off the event with a $250,000 gift though the David and Nicole Tepper Foundation. Next Chancellor Gaber highlighted the 11th annual Niner Nation Gives campaign, which brought in more than 7,600 individual gifts and nearly $5.3 million, a new record. Lastly, Chancellor Gaber highlighted the Cone Society Luncheon, another annual tradition that recognizes the University's most loyal donors, including the 1946 Gold Circle Society, the Bonnie Cone Society, and the Witherspoon Circle.

Chancellor Gaber then provided an update on research efforts at UNC Charlotte, noting that the Division of Research, in partnership with the external relations and partnerships team, has been very successful in showcasing the University's unique research capabilities and specialized labs. She highlighted a number of recent campus visits by legislators, including Congressman Mark Harris, Congressman Pat Harrigan, and Representative Cody Huneycutt. Chancellor Gaber also shared that the University hosted its first-quarter elected officials breakfast, welcoming approximately 20 local and state leaders to campus for leadership briefings and a tour of the Center for Identification Technology Research (CITeR). She then highlighted her recent trip to Washington DC along with Mr. Bost and Mr. Daniels for meetings with ten Congressional offices to discuss UNC Charlotte's federal priorities and the outstanding momentum the

University has built. Chancellor Gaber next updated the Board on the Carolinas Engine for Grid Modernization (NSF Engines) grant, noting that the University submitted a joint letter of support from Governors Josh Stein (NC) and Henry Dargan McMaster (SC).

Next, Chancellor Gaber provided an update on the North Carolina General Assembly session, noting that the UNC System's legislative priority remains enrollment funding.

Chancellor Gaber emphasized the University's ongoing strategic focus on increasing regional and national visibility. She presented the 2026 U.S. News & World Report graduate rankings noting more than 30 programs and specialties are now ranked within the Top 100 nationally. Next, she provided a briefing on "Project 50/30", an initiative designed to accelerate the University's momentum and align its growth with the city of Charlotte. She reminded the Board of the previously approved creation of Charlotte 50/30, a separate nonprofit organization, championed by Ric Elias of Red Ventures, established to support fundraising and strategic execution. Chancellor Gaber outlined the primary objective of Charlotte 50/30 as elevating UNC Charlotte to a Top 50 ranking among public universities by 2030, with a dedicated focus on strengthening institutional quality and student success. Chancellor Gaber then shared examples of UNC Charlotte gaining visibility on both a national and international level, including our partnership with Layne Riggs, a 2024 Motorsports alumnus and NASCAR truck driver, and the Sports Analytics program in the School of Data Science partnership with Arsenal FC - the club's only collaboration with a U.S. university.

Chancellor Gaber concluded her remarks with a quick mention of the recent blooming of UNC Charlotte's newest Titan Arum, "Smellvis", recognizing that the University is one of just a couple dozen universities in the U.S. that maintain the specimens, also known as "corpse flowers".

Approval of Strategic Plan. Chancellor Gaber presented the refreshed strategic plan "The Charlotte Difference: A Plan for National Distinction, 2026-2031" for consideration and approval. She advised that the refreshed plan builds on the success of "Shaping What's Next", which was written as a 10-year strategic roadmap with a planned refresh at the end of the fifth year. Chancellor Gaber reported that the 19-member Strategic Planning Committee representing faculty, staff, administrators, and students was co-chaired by Dr. Natasha Randle and Dr. Ahmed Helmy. She reported that under the facilitation of Dr. Sharon McDade, the Committee worked diligently for six months gathering feedback from the campus. The refreshed metrics and associated five-year goal targets (2031) are as follows:

Total Enrollment - 35,000
Undergraduate Enrollment - 28,000
Graduate Enrollment - 7,000
Online Enrollment - 5,400
6-year Graduation Rate - 74%
4-year Graduation Rate - 63.7%
National University Ranking - 102nd
Public University Ranking - 50th
Federal and Other Research Expenditures - $102 million annually
Tenure Track Faculty - 818 faculty
Patents Filed & Issued - 325 applications filed and 68 issued cumulatively over 5 year

Top 50 Ranked Graduate Programs - 20 programs
Amount Raised Annually in New Cash and Pledges - $125 million annually
Endowment Per Student - $15,300 per student
Alumni Engagement - 38%
NCAA/Post-Season Appearances - 2 revenue sports NCAA/ Post-Season Appearances
Service Hours Engagement Activities - 100,000 hours

Mr. Wilson requested a motion to approve the refreshed strategic plan, "The Charlotte Difference: A Plan for National Distinction, 2026-2031", as presented.

> Action. On a motion by Mr. Longo, seconded by Mr. Bailey, the Board unanimously approved the refreshed strategic plan, as presented.

Enrollment Projections for Fall 2026. Ms. Kirby presented Fall 2026 enrollment projections, noting that North Carolina's demographic decline remains more gradual than national trends and that the University's location in the growing Charlotte region provides a competitive advantage. Ms. Kirby reported a year-over-year increase in applications with offers of admission up by 3% over last year. She indicated a 7.5% increase in transfer enrollment, with a 10.5% increase in offers of admission compared to this time last year, attributing the University's increasing portfolio of online programs, specifically within business and health human services. Ms. Kirby highlighted the 11% increase in deposits and 51% orientation reservations for transfer students indicating a high level of commitment from this demographic. Ms. Kirby reported that domestic and online graduate enrollment continue to trend upward, advancing the University's strategic goal of providing flexible pathways for adult learners to align with high-demand sectors of the North Carolina workforce. She noted strong demand for programs such as social work, counseling, and education with anticipated momentum in the new master's programs in artificial intelligence and entrepreneurship. Ms. Kirby addressed the external pressures currently impacting domestic and online graduate enrollment, citing structural changes to federal lending, including new loan caps that have prompted a national dialogue on graduate affordability. She affirmed that the University remains committed to affordability and is monitoring student impact to maintain the competitive value and a high return on investment of its graduate degrees. Lastly, Ms. Kirby noted a nationwide pivot to the domestic market as international enrollment continues to decline for the third straight year.

Executive Committee Report. Mr. Wilson reported that he referenced the February 20, 2026 and March 21, 2026 emergency Executive Committee meetings for inclusion in the minutes. He reported that he briefed the Committee on the board's upcoming quadrennial self-assessment due to be completed this year in accordance with UNC Board of Governors Policy 200.4. Mr. Wilson advised the Board that an electronic survey will be administered to board members using questions from the UNC System Survey question bank. Mr. Wilson next reported that Mr. Smith provided the Committee with an overview and timeline for the nominating process. Lastly, Mr. Wilson reported that the Committee unanimously approved the following action items: revisions to University Policy 102.13, Tenure Policies, Regulations and Procedures as presented by General Counsel Humphrey; plans to establish the Klein Distinguished Professorship of Biological Sciences and the Klein Distinguished Professorship of Chemistry; a revised plan to establish the Celanese Acetate Distinguished Professorship of Chemistry.

Report of the Finance and Physical Properties Committee. Mr. Smith reported that the

Committee reviewed several financial and capital items to include the University budget, the University's financial health, and revisions to the 2025-26 Transportation Policies Manual. He reported that the Committee received an update on the capital improvement projects and reviewed designer approvals through delegated authority. Mr. Smith reported that the Committee approved a revision for the 2026-2027 Parking Ordinance, an authorization for Parking Deck Restorations, and an increase in authorization for the Friday Classroom Renovations.

2026-2027 All Funds Budget. Following a summary by Dr. Amon, Mr. Smith presented the Committee's recommendation for Board approval of the 2026-27 All Funds Budget, as presented.

Mr. Wilson requested action on the Finance and Physical Properties Committee's recommendation for Board approval of the 2026-2027 All Funds Budget, as presented.

Action. The Board unanimously approved the 2026-2027 All Funds Budget, as presented.

Report of the Audit, Compliance, and Enterprise Risk Management Committee. Mr. Shaheen reported that the Committee reviewed the update of the FY26 Internal Audit Plan and a summary of internal audit reports issued this period, with no high-risk findings. He reported that the Committee unanimously approved the Internal Audit Plan for FY27. Mr. Shaheen reported that the Committee received the year-end summary of the Ethics, Policy, and Compliance office, to include updates on the Committee's components and outlined goals for the upcoming year. He stated that the project for the upcoming academic year will focus on implementing new accessibility rules from the Department of Justice, with priority given to high–impact digital assets, including websites, instructional materials and core administrative systems.

Report of the Academic and Student Life Committee. Mr. Bailey reported that the Committee received an update on athletics including information regarding the "Executive Order/Urgent National Action to Save College Sports", top spring team performances, and the department's record setting Niner Nation Gives levels. He reported that they also received a presentation highlighting how the University systematically gathers and leverages student feedback to assess satisfaction, engagement, and overall experience. Mr. Bailey reported that the Committee was briefed on the success of the new online Bachelor of Science in Business Administration program, including details of the innovative and collaborative partnership between the Belk College of Business and the School of Professional Studies to launch and manage the program. Lastly, Mr. Bailey reported that the Committee received an overview of the Army ROTC program, with a focus on the educational value, development of well-rounded leaders in the community.

Report of the Advancement and Public Relations Committee. Mr. Gray reported that the Committee discussed the strong and growing momentum the University is experiencing. He reported that Mr. Bost shared a legislative update report, which included an overview of the state and federal budget's timeline, enrollment across the UNC System, and the current appropriations priorities. He reported that Ms. Crigler and Ms. Hawkins provided updates on the capital campaign, *For the Love of Charlotte*, and the Niner Nation Gives 49-hour giving campaign, which surpassed its $5.2 million goal, raising $5,283,362.

Report of the University Faculty Council. Dr. Smith reported that the recent faculty governance has focused on academic policy updates, including academic freedom, academic standing, curriculum approvals and syllabus guidance. She also reported that the Council currently has 22 active committees and ongoing coordination of leadership elections. Dr. Smith then reported that the Committee is actively working to define goals and focus areas for the upcoming academic year.

Report of the University Staff Council. Ms. Waldman showcased the "Golden Nuggets" program, a peer-nominated recognition initiative that honors staff members for going above and beyond in service to the University. She reported that more than 150 staff members received recognition this academic year.

Report of the Student Government Association. Ms. Brown reported that the Brown-Hensler administration has established its leadership structure, guided by a student-centric mission as their motto to "Put Every Niner First". She outlined the advocacy areas for the new year to improve student experience, including parking, diversity of dining choices, light rail safety, mental health resources, FAFSA clarity, along with efforts to improve transparency in student organization processes. Ms. Brown also reported record voter turnout with 3,600 ballots cast, the most in school history, with the administration receiving 63% of the vote.

Motion to Convene in Closed Session. Mr. Wilson requested a motion to convene in closed session pursuant to the following General Statutes of the State of North Carolina:

a. *Pursuant to N.C.G.S. §143-318.11(a)(1), to prevent the disclosure of information that is privileged or confidential pursuant to the laws of this State or of the United States, or not considered a public record within the meaning of Chapter 132 of the General Statutes, such privilege or confidentiality arising under the Family Educational Rights and Privacy Act (20 U.S.C. §1232g) or N.C.G.S. Ch. 126, Art. 7.*
b. *Pursuant to N.C.G.S. §143-318.11 (a)(6), to consider the qualifications, competence, performance, character, fitness, conditions of appointment, or conditions of initial employment of an individual public officer or employee or prospective public officer or employee.*

Action. On a motion by Mr. Shaheen, seconded by Mr. Smith, the Board convened in closed session.

Mr. Wilson excused all attendees except trustees, Chancellor Gaber, Ms. Bradley, Ms. Jenkins, and Cabinet members.

Closed Session

Closed session minutes are filed in the office of the assistant secretary to the Board of Trustees.

Open Session

Adjourn. There being no further business to come before the Board, Mr. Wilson adjourned the meeting at 3:32 pm.

Submitted: 8/28/26
Kim S. Bradley Date
Assistant Secretary to the Board
UNC Charlotte Board of Trustees

Approved: 8/29/26
Dontá L. Wilson Date
Chair
UNC Charlotte Board of Trustees